



retail academy

RETAIL RECRUITMENT PLAN

Locust, North Carolina



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Birmingham, AL



DISCOVER

Research

Memberships, Subscriptions &
Customized Reports

Research Partners & Geographic
Information Systems

Crittenden Research

RLT
RETAIL LEASE TRAC



NATION'S
Restaurant News

PlainVanillaShell

SN
SUPERMARKET NEWS

TETRAD 

Sitewise

 **STDB**

REG'S
online



DISCOVER

Research

where does all this information come from?

here are a few of the demographic data sources used





DISCOVER

Research

You have at your disposal thousands of variables from population and household incomes to spending patterns by retail category.

The information covered in this document represents the key highlights for your community. Retail Strategies has provided Locust's primary point of contact an electronic copy of each of these reports from multiple geographic parameters.

The following are the highlights from a data and analytic perspective.

Demographic
Overview

Mobile Data
Collections

Customized Trade
Area Analysis

Lifestyle
Segmentation

Retail
Gap Analysis

Peer
Analysis



RESEARCH

Discover

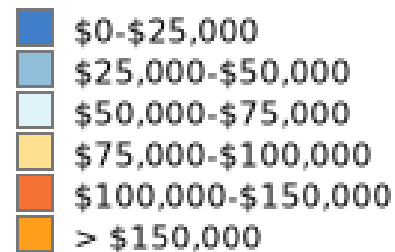
Residential Population Density

• 1 dot = 100

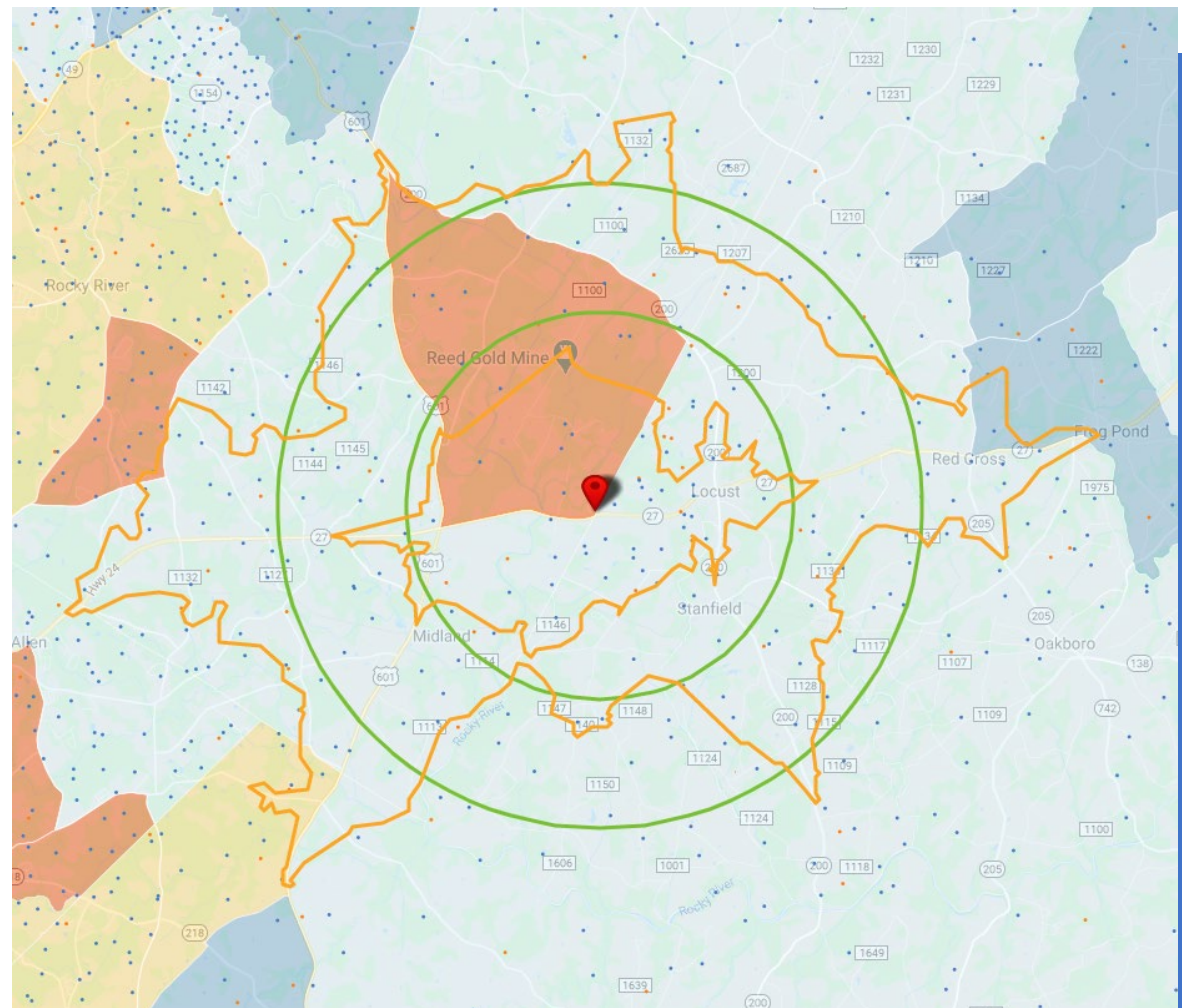
Daytime Employee Population Density

• 1 dot = 100

Median Household Income



Study Area





DISCOVER

Mile Radius & Drive Time Demographics

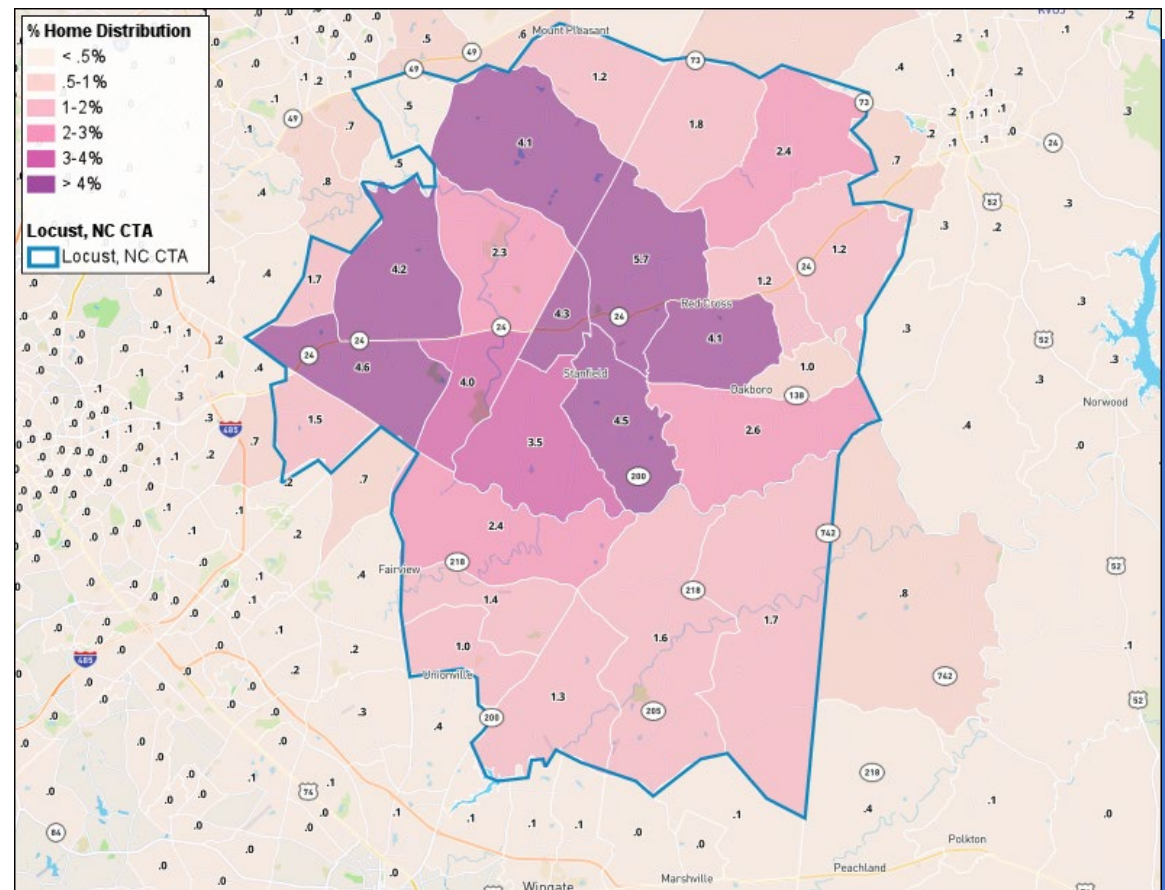
Category	3-Mile Radius	5-Mile Radius	10-Mile Radius	5-Minute Drive Time	10-Minute Drive Time	15-Minute Drive Time
Current Year Estimated Population	6,773	15,715	66,189	3,242	16,171	41,191
Number of Households	2,622	5,997	24,293	1,289	6,261	15,576
Projected Annual Growth (5 YR)	11.21%	9.08%	5.53%	12.14%	9.44%	6.72%
Median HH Income 2020	\$60,619	\$63,722	\$63,979	\$60,753	\$64,392	\$64,342
Current Year Average Age	41.7	41.6	40.1	41.8	41.9	41.1
Average Home Value	\$258,038	\$270,291	\$279,254	\$269,714	\$274,890	\$284,489
Current Year % Bachelor's Degree	16%	15%	17%	16%	15%	17%
Daytime Population	6,228	11,308	46,157	4,053	13,410	29,020
Labor Force	5,557	12,920	53,658	2,663	13,322	33,789



MOBILE DATA COLLECTION



for the time period of
May 2020-May 2021



This tool is intended to support the trade area but does not solely define the trade area.



DISCOVER

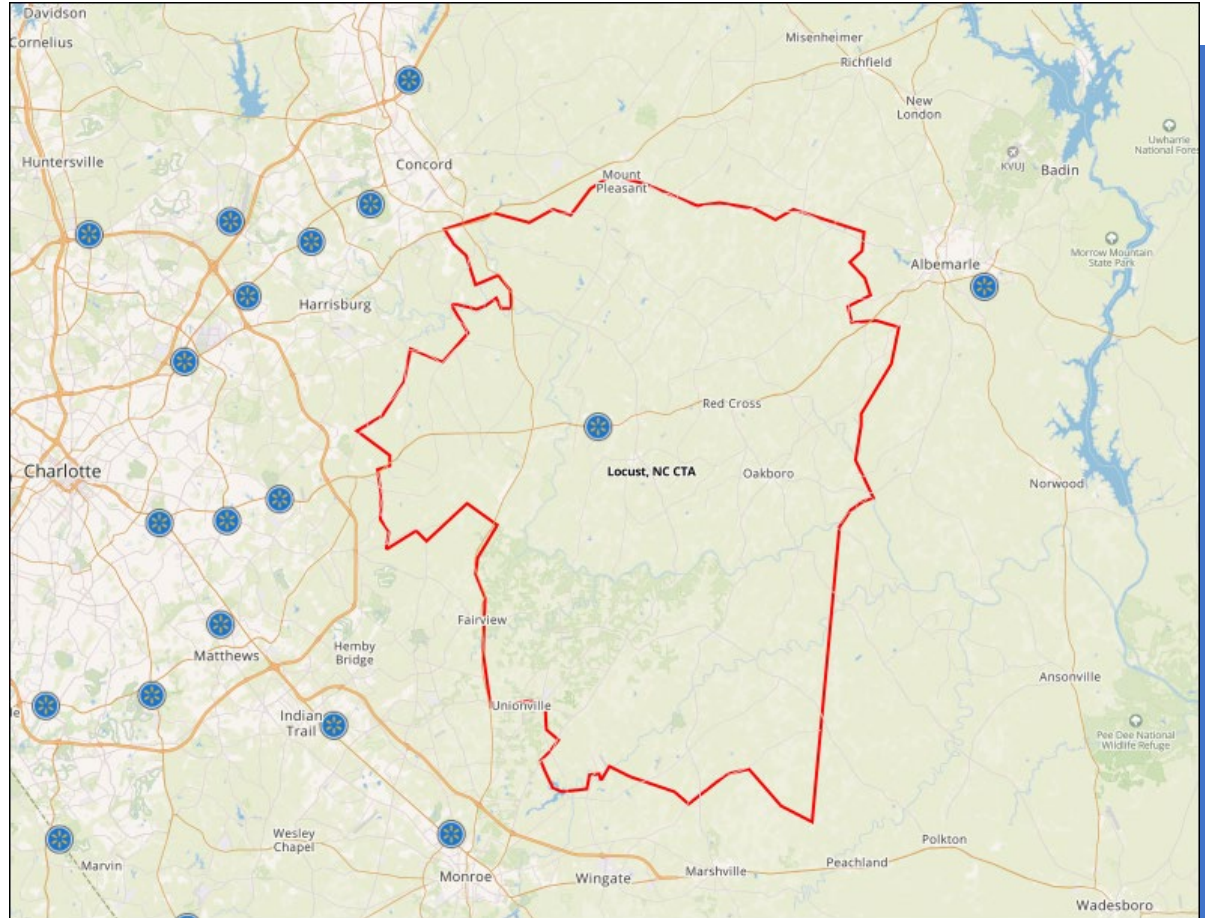
Custom Trade Area

Each retailer has a specific set of site selection criteria they use to determine if they will have a profitable store. Municipal boundaries, radius rings and drive times area is a start.

A customized trade area is the next step to analyzing a market. A trade area defines a core customer base of consumers highly likely to shop and eat in the market at least once a month.

Your trade area has been created by combining a series of drive times, mobile data analysis, geographic boundaries and proximity to neighboring shopping destinations.

Each retailer will analyze their own trade area based on their existing stores, their competition and site selection criteria.





DISCOVER

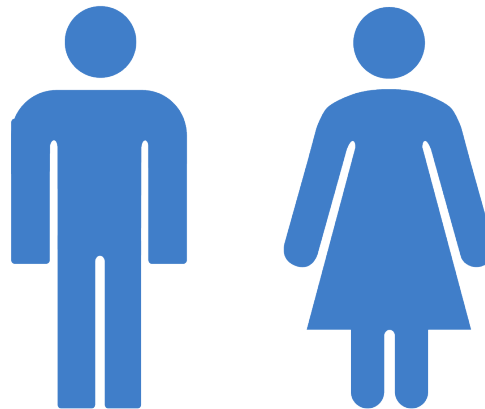
Custom Trade Area

55,969

2020 estimated population

58,654

projected 2024 population



4.8%

projected growth rate
2020-2025

40

male average age

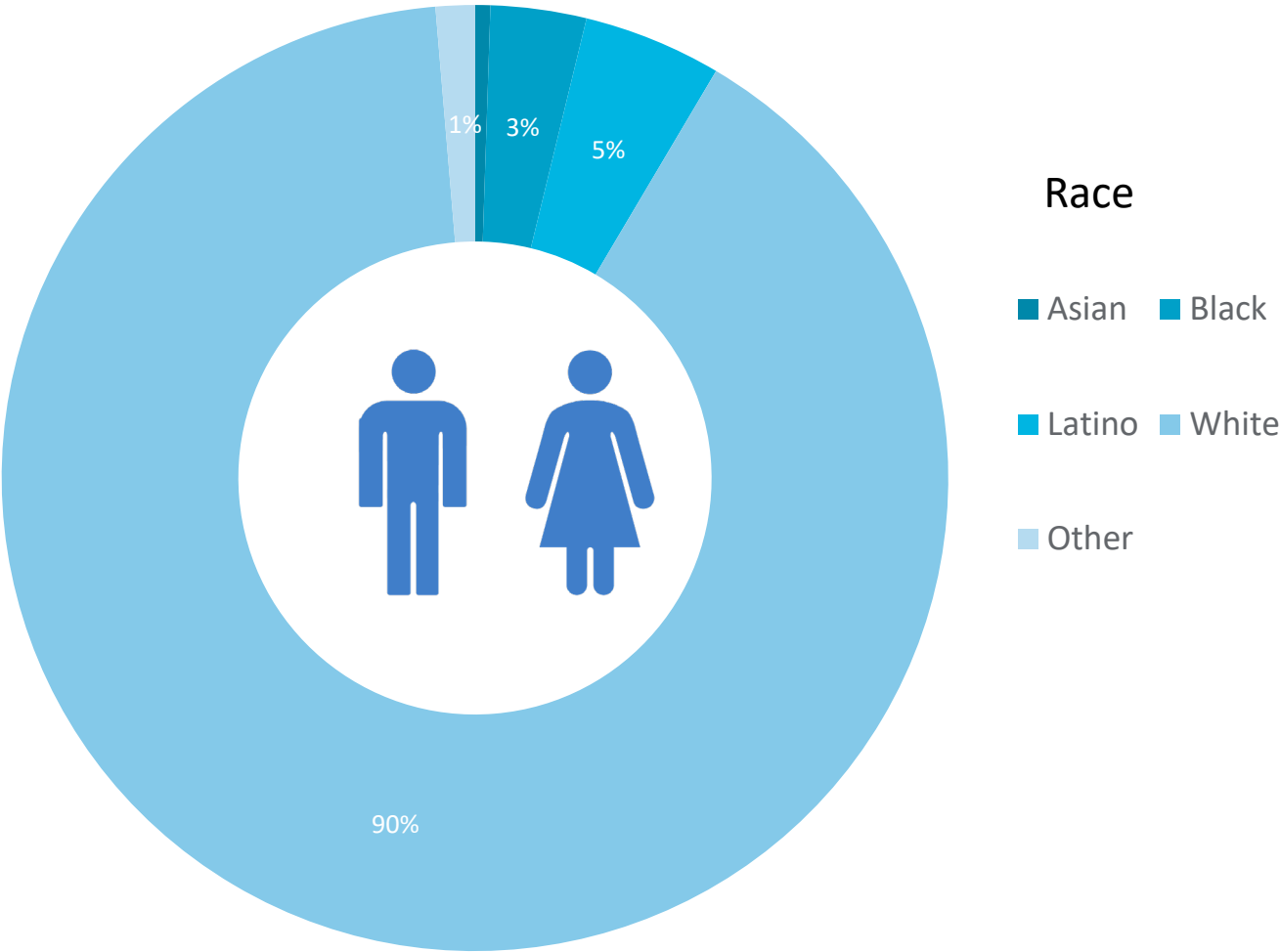
42

female average age



DISCOVER: Custom Trade Area

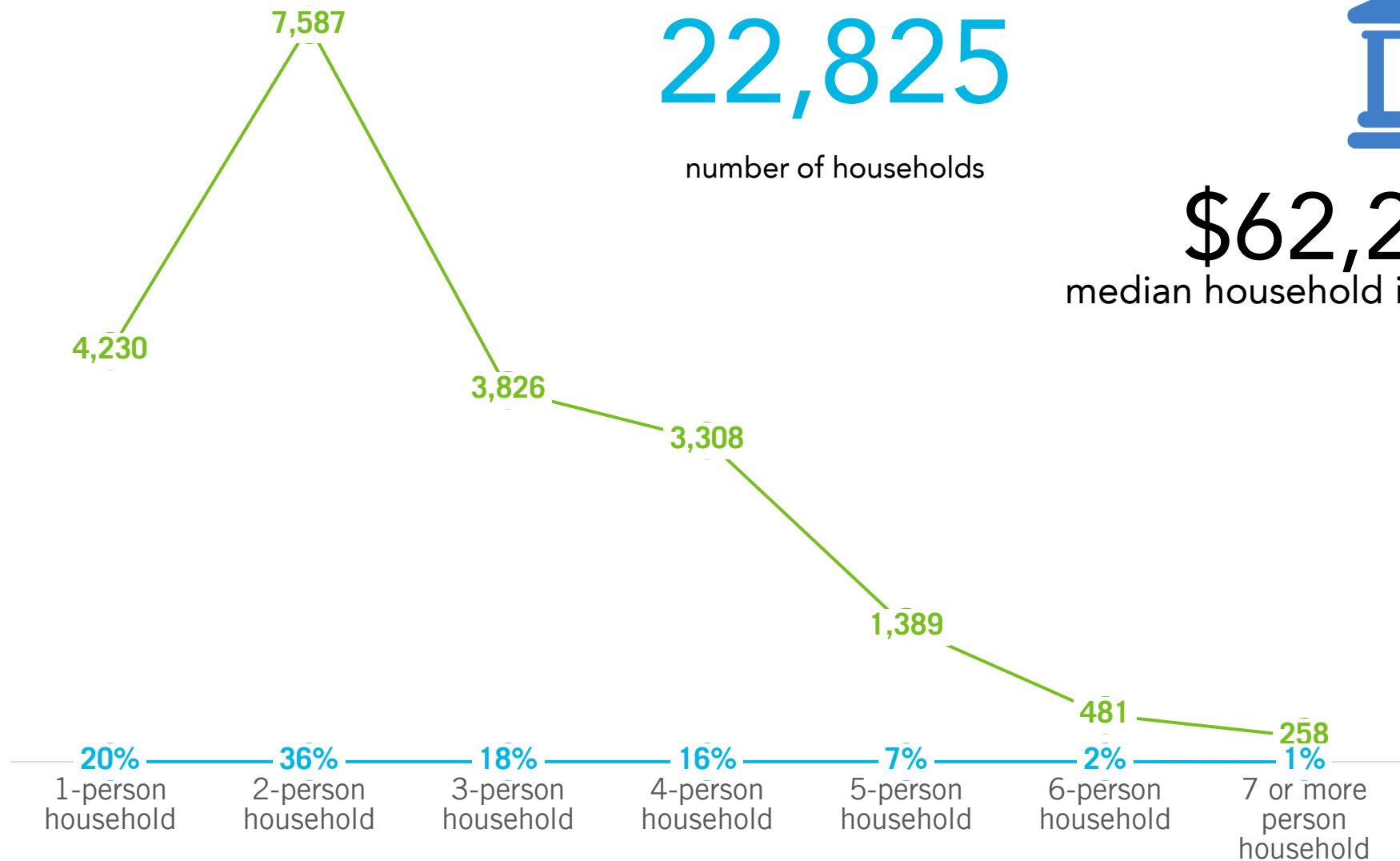
Our Research





DISCOVER: Custom Trade Area

Our Research



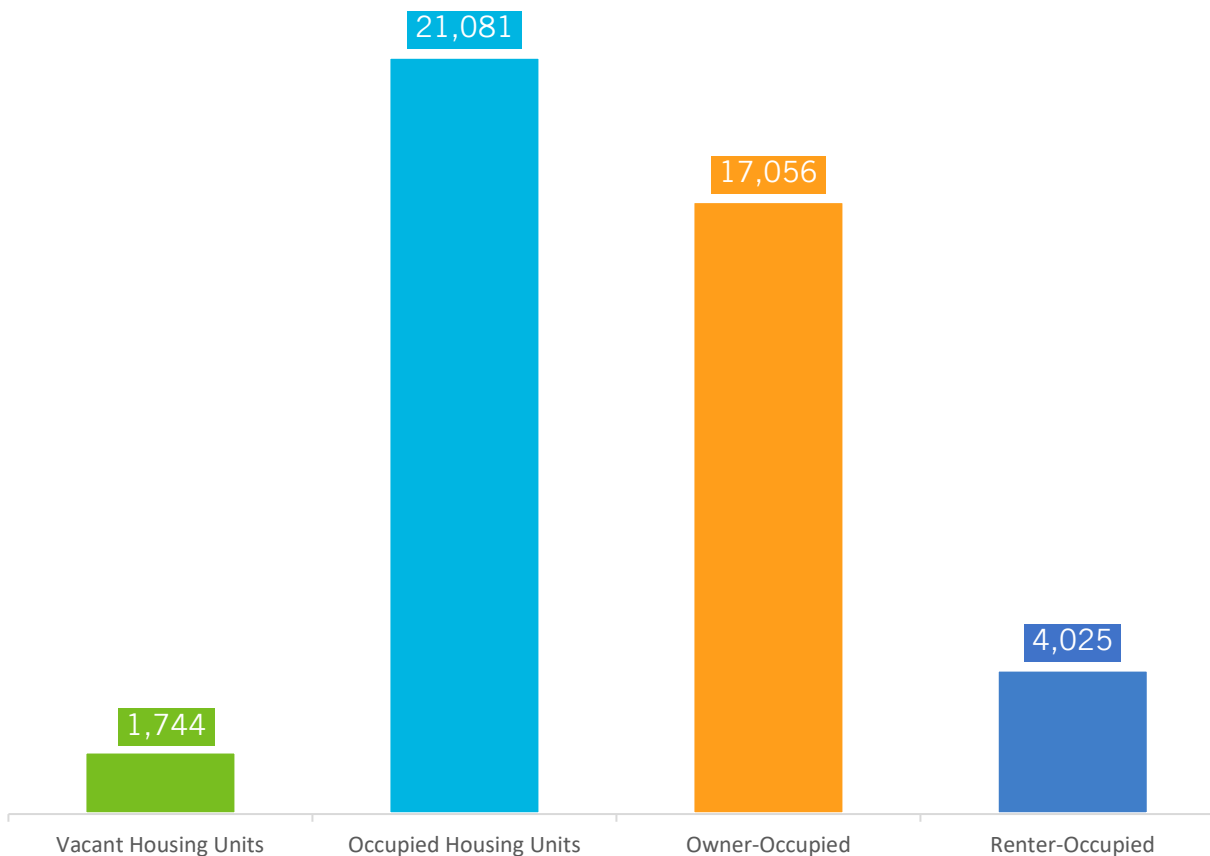
DISCOVER: Custom Trade Area

Our Research

2020 ESTIMATED HOUSING UNITS BY TENURE



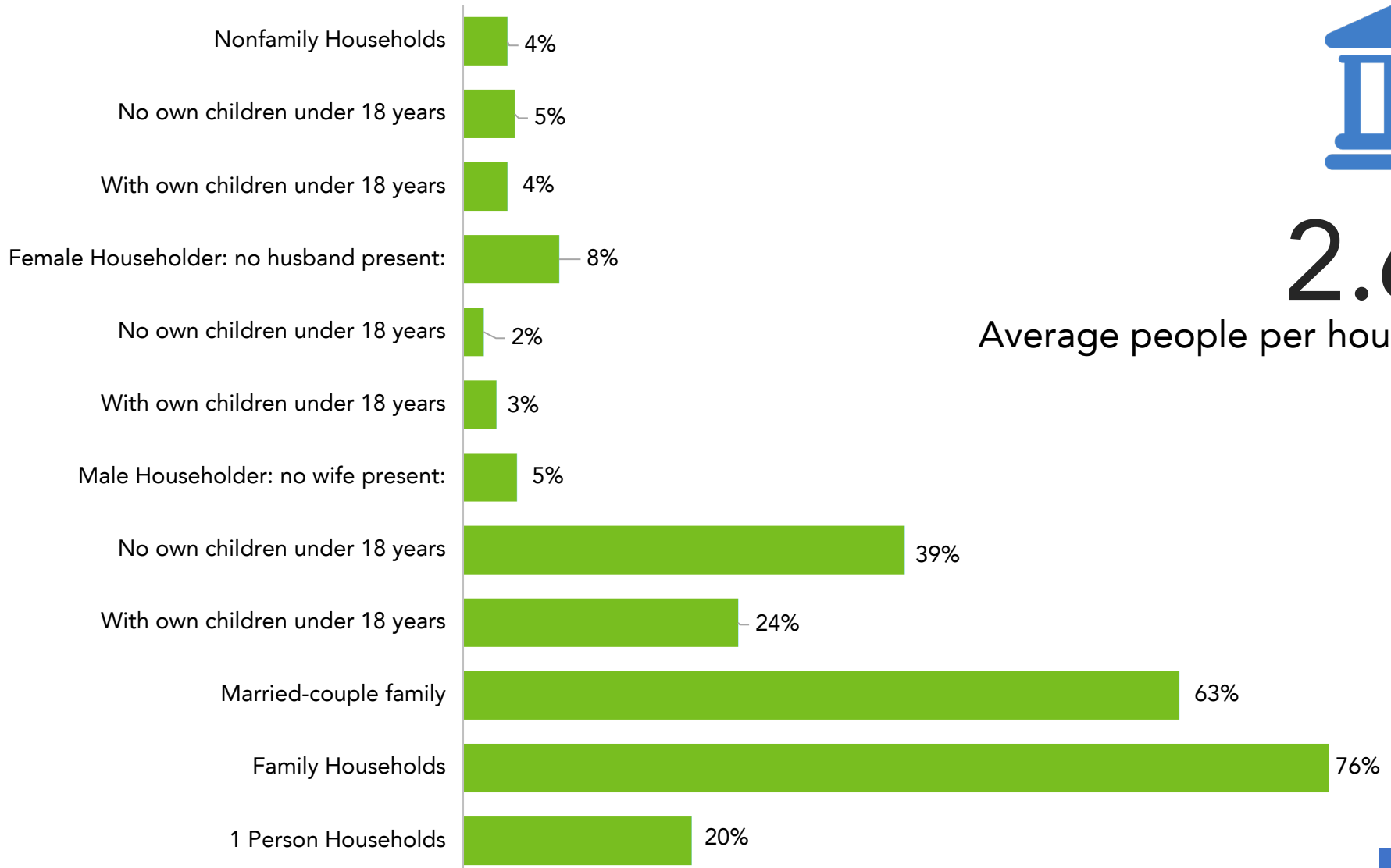
\$270,466
average housing unit value





DISCOVER: Custom Trade Area

Our Research



2.65

Average people per household

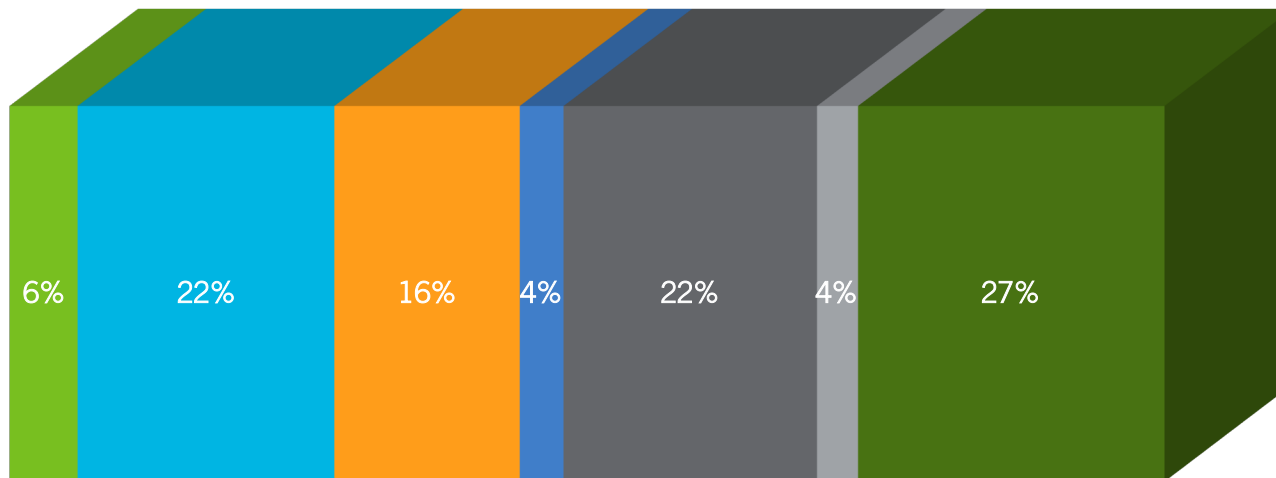


DISCOVER: Custom Trade Area

Our Research

39,104 daytime population

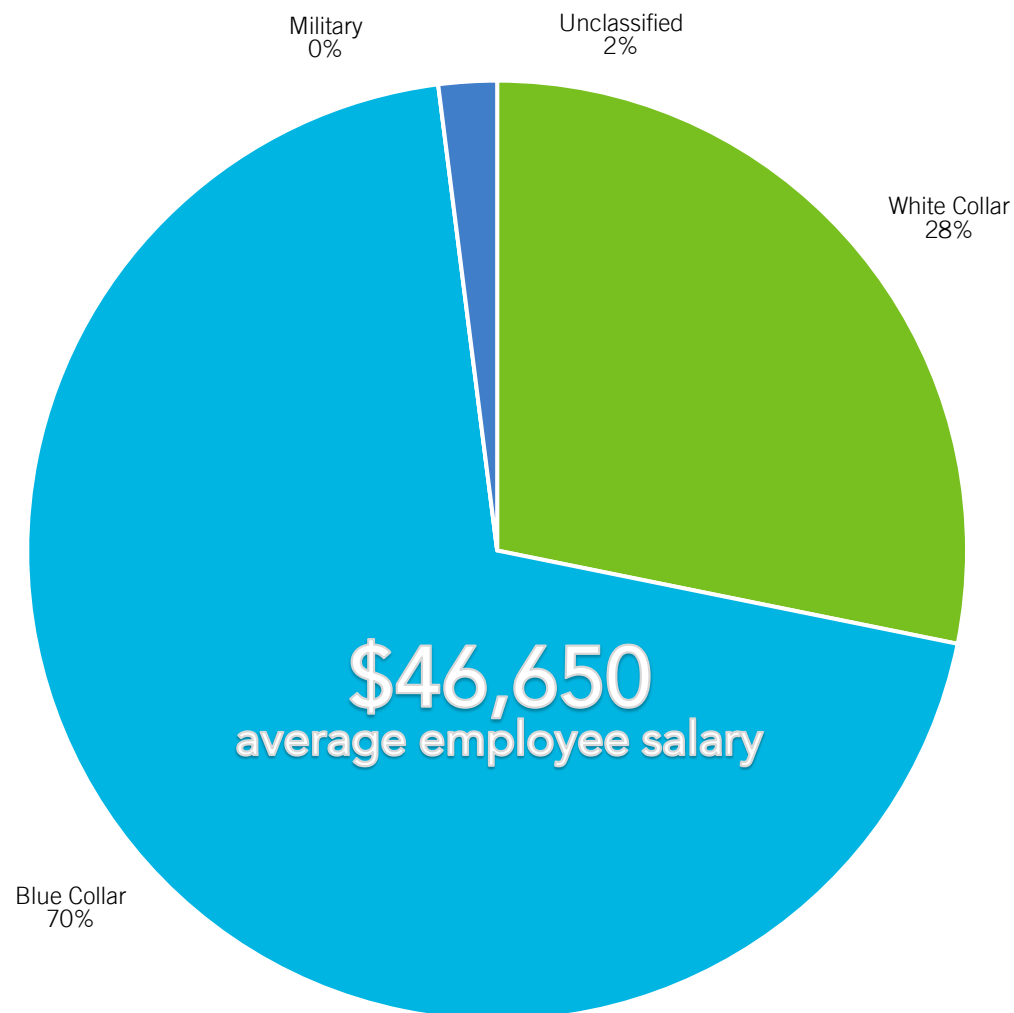
- Children at home
- Retired/Disable persons
- Homemakers
- Work at Home
- Employed
- Unemployed
- Student Populations





DISCOVER: Custom Trade Area

Our Research

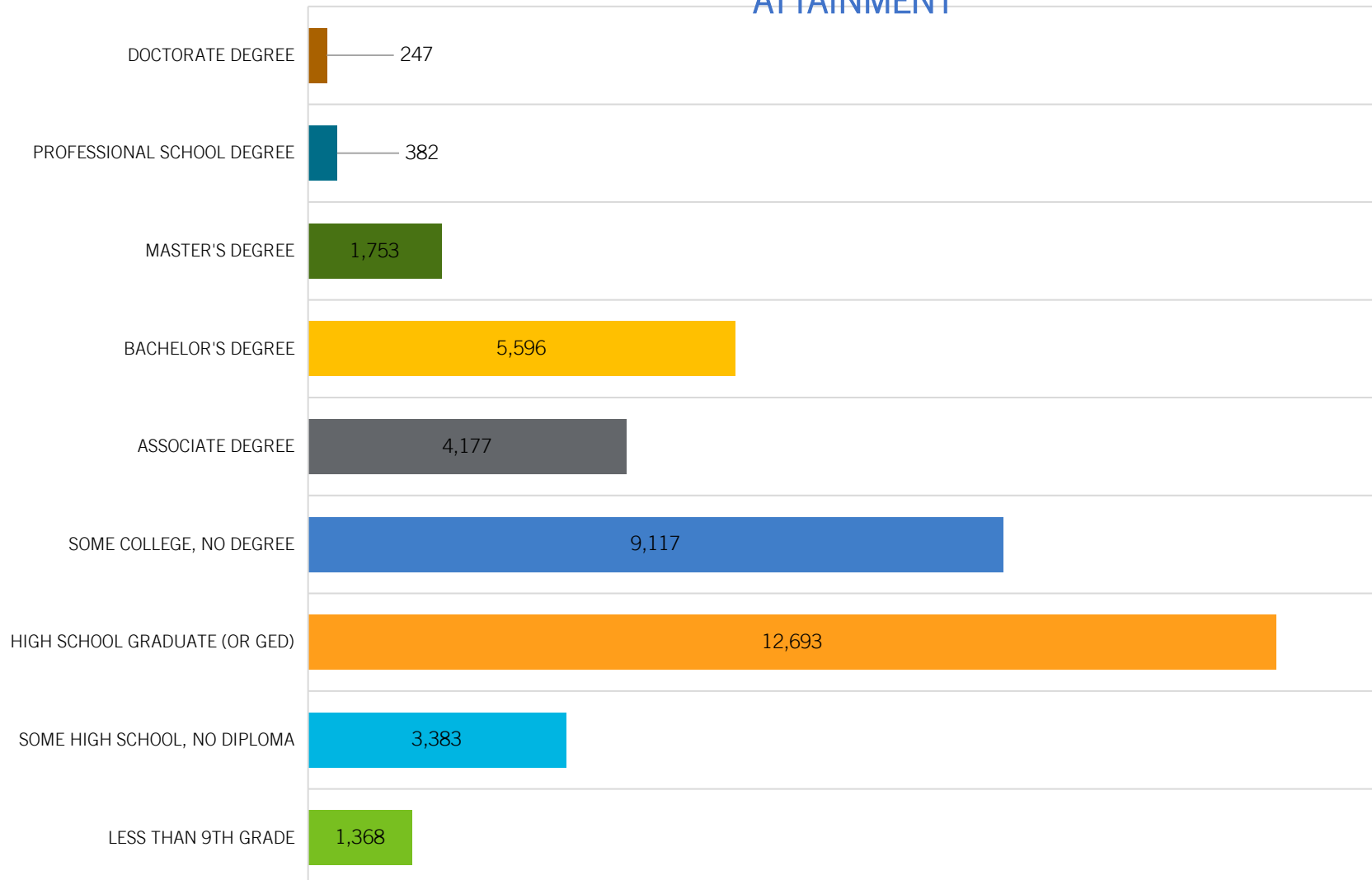




DISCOVER: Custom Trade Area

Our Research

CURRENT YEAR ESTIMATED POPULATION AGE 25+ BY EDUCATIONAL ATTAINMENT

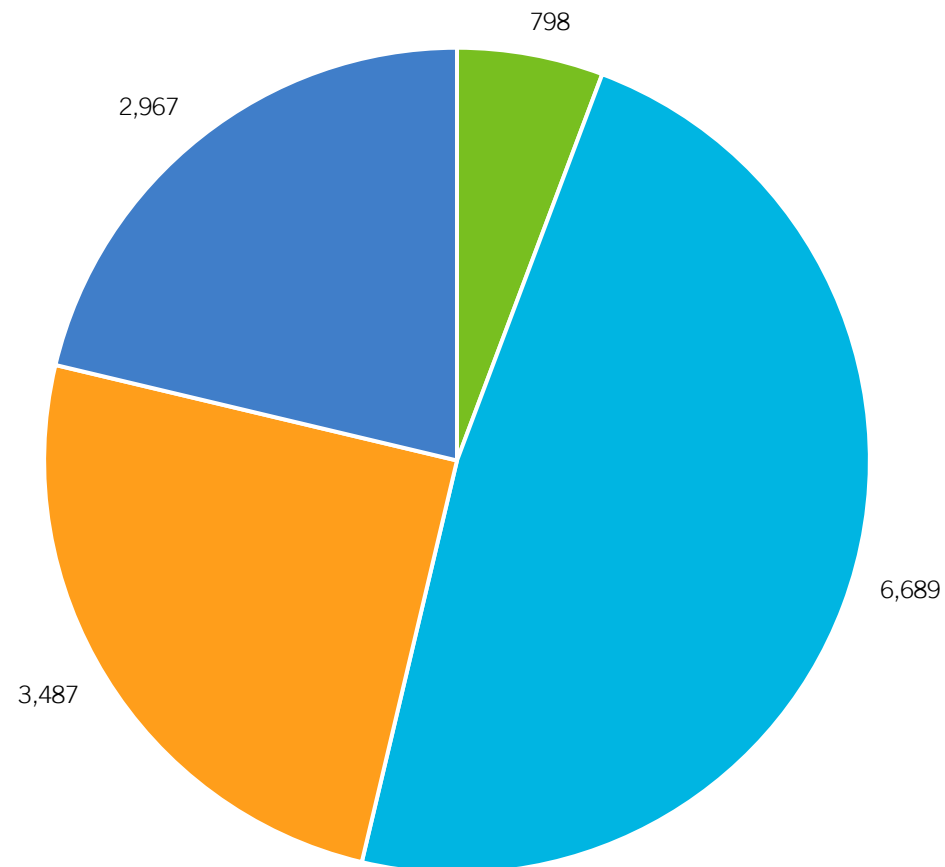




DISCOVER: Custom Trade Area

Our Research

CURRENT YEAR ESTIMATED POPULATION BY ENROLLMENT



- Nursery school/preschool
- Kindergarten/Elementary School
- High School
- College/Graduate/Professional school

DISCOVER

Research & Analytics

Lifestyle Reports allow BIG DATA to be summed up into a simple narrative on the personality of the majority of your households.

When asked to describe “Who is Locust?”, often times the community leadership describes themselves rather than the dominate personality of the area. Understanding consumer shopping patterns based on personality allow Retail strategies to better align the retail prospects with the purchasing patterns.

Selection of the variables used to identify consumer markets begins with data that includes household characteristics such as single person or family, income, relationships (married or multigenerational), and tenure; personal traits such as age, sex, education, employment, and marital status; and housing characteristics like home value or rent, type of housing (single family, apartment, town house, or mobile home), seasonal status, and owner costs relative to income. In essence, any characteristic that is likely to differentiate consumer spending and preferences is assessed for use in identifying consumer markets.



ESRI Tapestry Segmentation

is a geodemographic segmentation system that integrates consumer traits with residential characteristics to identify markets and classify US neighborhoods. Neighborhoods with the most similar characteristics are grouped together, while neighborhoods with divergent characteristics are separated. Internally homogenous, externally heterogeneous market segments depict consumers' lifestyles and life stages. Tapestry Segmentation combines the "who" of lifestyle demography with the "where" of local geography to create a classification model with 67 distinct, behavioral market segments.

DISCOVER

Research & Analytics

TAPESTRY[™]

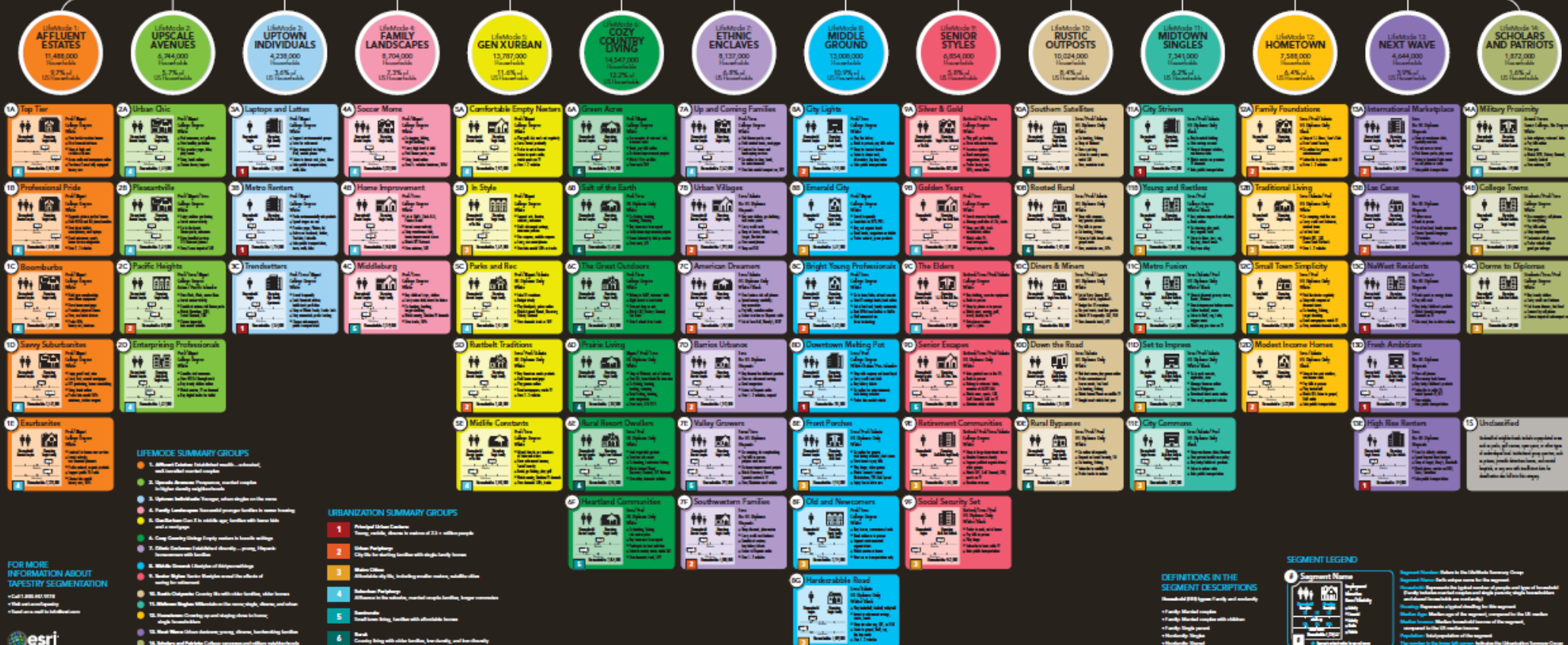
SEGMENTATION

The Fabric of America's Neighborhoods



UNITED STATES OF AMERICA

Total Population: 214,468,000	Median Income: \$51,000	Home Ownership Rate: 64%
Total Households: 110,779,000	Median Net Worth: \$71,000	Average Household Size: 2.58
Median Age: 37.4	Diversity Index: 62.1	Home Value: \$177,000



FOR MORE
INFORMATION ABOUT
TAPESTRY SEGMENTATION

☎ Call 1.800.667.0778
 ✉ Web@ed.com or info@ed.com
 ✉ Send us a mail to info@ed.com



DEFINITIONS IN THE SEGMENT DESCRIPTIONS

- Family: Married couples
- Family: Married couples with children
- Family: Single parent
- Nonfamily: Single
- Nonfamily: Married

SEGMENT LEGEND

1 Suggester Name

2 Suggester Address

3 Suggester City

4 Suggester State

5 Suggester Zip

6 Suggester Phone

7 Suggester Email

8 Suggester Title

9 Suggester Organization

10 Suggester Country

11 Suggester Language

12 Suggester Currency

13 Suggester Timezone

14 Suggester Date Format

15 Suggester Time Format

16 Suggester Calendar

17 Suggester Units

18 Suggester Weight

19 Suggester Height

20 Suggester Age

21 Suggester Gender

22 Suggester Marital Status

23 Suggester Religion

24 Suggester Ethnicity

25 Suggester Race

26 Suggester Hair Color

27 Suggester Eye Color

28 Suggester Skin Color

29 Suggester Blood Type

30 Suggester Blood Pressure

31 Suggester Cholesterol

32 Suggester Diabetes

33 Suggester Asthma

34 Suggester Allergies

35 Suggester Medications

36 Suggester Surgery

37 Suggester Hospital

38 Suggester Doctor

39 Suggester Insurance

40 Suggester Insurance Company

41 Suggester Insurance Policy

42 Suggester Insurance Premium

43 Suggester Insurance Deductible

44 Suggester Insurance Co-pay

45 Suggester Insurance Out-of-Pocket

46 Suggester Insurance Max-Payout

47 Suggester Insurance Renewal Date

48 Suggester Insurance Cancellation Date

49 Suggester Insurance Claim History

50 Suggester Insurance Claim Amount

51 Suggester Insurance Claim Status

52 Suggester Insurance Claim Date

53 Suggester Insurance Claim Description

54 Suggester Insurance Claim Amount Paid

55 Suggester Insurance Claim Amount Denied

56 Suggester Insurance Claim Amount Pending

57 Suggester Insurance Claim Amount Disputed

58 Suggester Insurance Claim Amount Settled

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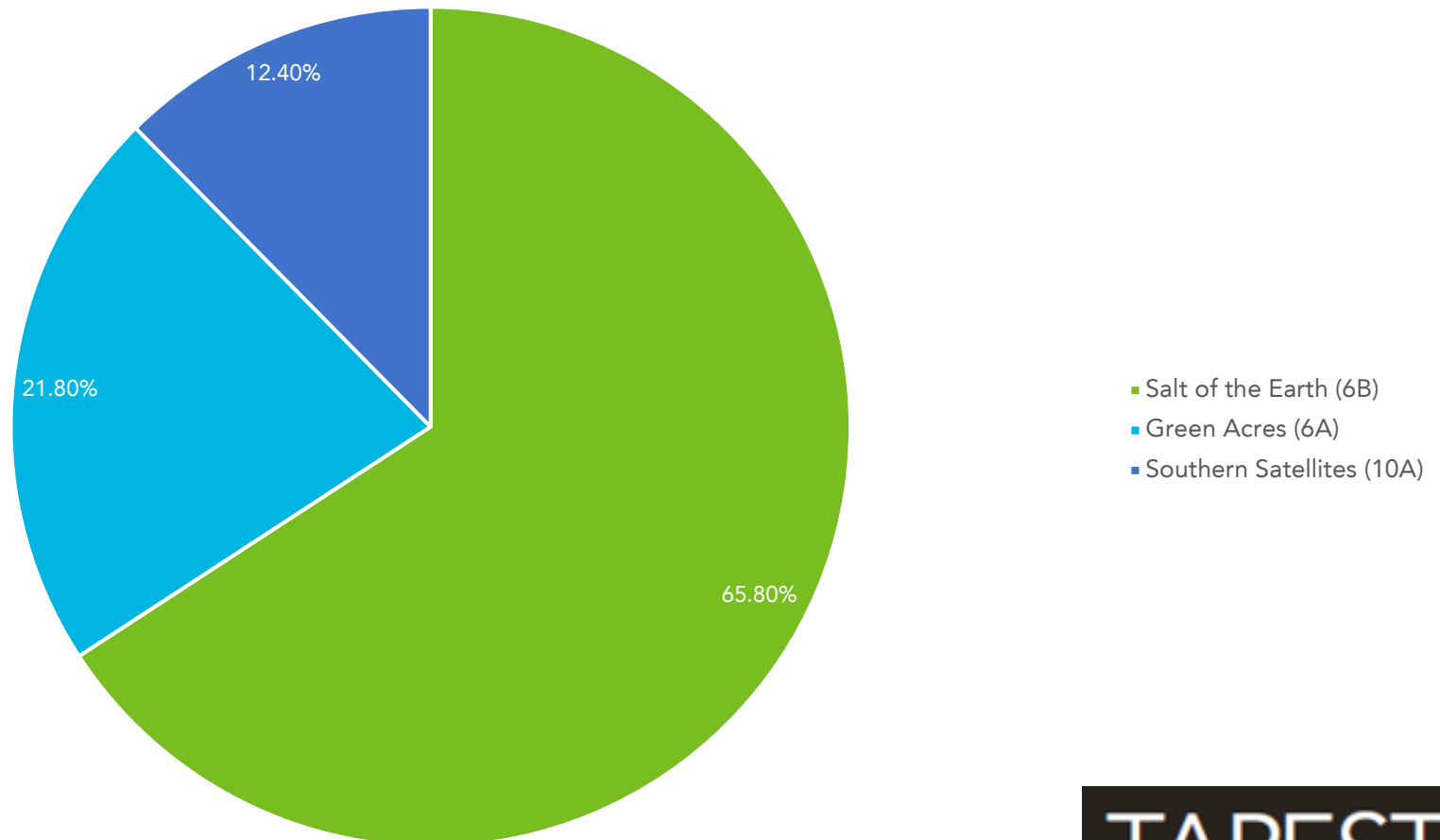
99 Suggester Insurance Claim Amount Settled Date

100 Suggester Insurance Claim Amount Settled Amount

DISCOVER

Research & Analytics

5 MILE RADIUS - WALMART





LifeMode Group: Cozy Country Living

Salt of the Earth

6B

Households: 3,545,800

Average Household Size: 2.59

Median Age: 44.1

Median Household Income: \$56,300

WHO ARE WE?

Salt of the Earth residents are entrenched in their traditional, rural lifestyles. Citizens here are older, and many have grown children that have moved away. They still cherish family time and also tending to their vegetable gardens and preparing homemade meals. Residents embrace the outdoors; they spend most of their free time preparing for their next fishing, boating, or camping trip. The majority has at least a high school diploma or some college education; many have expanded their skill set during their years of employment in the manufacturing and related industries. They may be experts with DIY projects, but the latest technology is not their forte. They use it when absolutely necessary, but seek face-to-face contact in their routine activities.

OUR NEIGHBORHOOD

- This large segment is concentrated in the Midwest, particularly in Ohio, Pennsylvania, and Indiana.
- Due to their rural setting, households own two vehicles to cover their long commutes, often across county boundaries.
- Home ownership rates are very high (Index 133). Single-family homes are affordable, valued at 25 percent less than the national market.
- Nearly two in three households are composed of married couples; less than half have children at home.

SOCIOECONOMIC TRAITS

- Steady employment in construction, manufacturing, and related service industries.
- Completed education: 40% with a high school diploma only.
- Household income just over the national median, while net worth is nearly double the national median.
- Spending time with family their top priority.
- Cost-conscious consumers, loyal to brands they like, with a focus on buying American.
- Last to buy the latest and greatest products.
- Try to eat healthy, tracking the nutrition and ingredients in the food they purchase.



MARKET PROFILE

(Consumer preferences are estimated from data by GfK MRI)

- Outdoor sports and activities, such as fishing, boating, hunting, and overnight camping trips are popular.
- To support their pastimes, truck ownership is high; many also own an ATV.
- They own the equipment to maintain their lawns and tend to their vegetable gardens.
- Residents often tackle home remodeling and improvement jobs themselves.
- Due to their locale, they own satellite dishes, and have access to high speed internet connections like DSL.
- These conservative consumers prefer to conduct their business in person rather than online. They use an agent to purchase insurance.

HOUSING

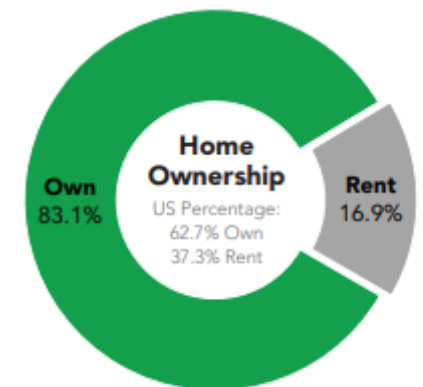
Median home value is displayed for markets that are primarily owner occupied; average rent is shown for renter-occupied markets. Tenure and home value are estimated by Esri. Housing type and average rent are from the Census Bureau's American Community Survey.



Typical Housing:
Single Family

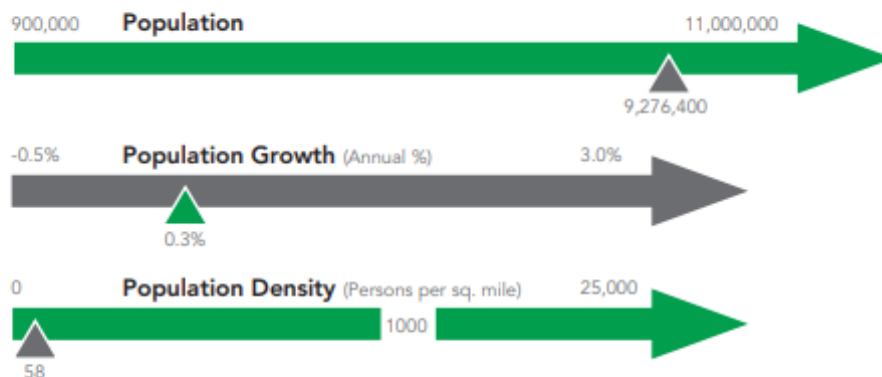
Median Value:
\$154,300

US Median: \$207,300



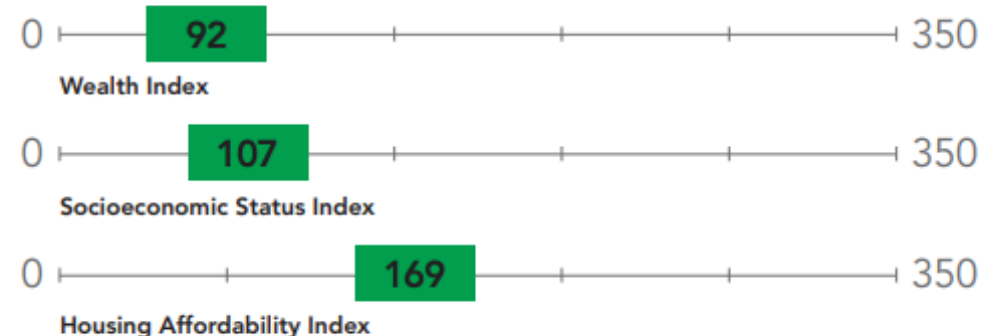
POPULATION CHARACTERISTICS

Total population, average annual population change since Census 2010, and average density (population per square mile) are displayed for the market relative to the size and change among all Tapestry markets. Data estimated by Esri.



ESRI INDEXES

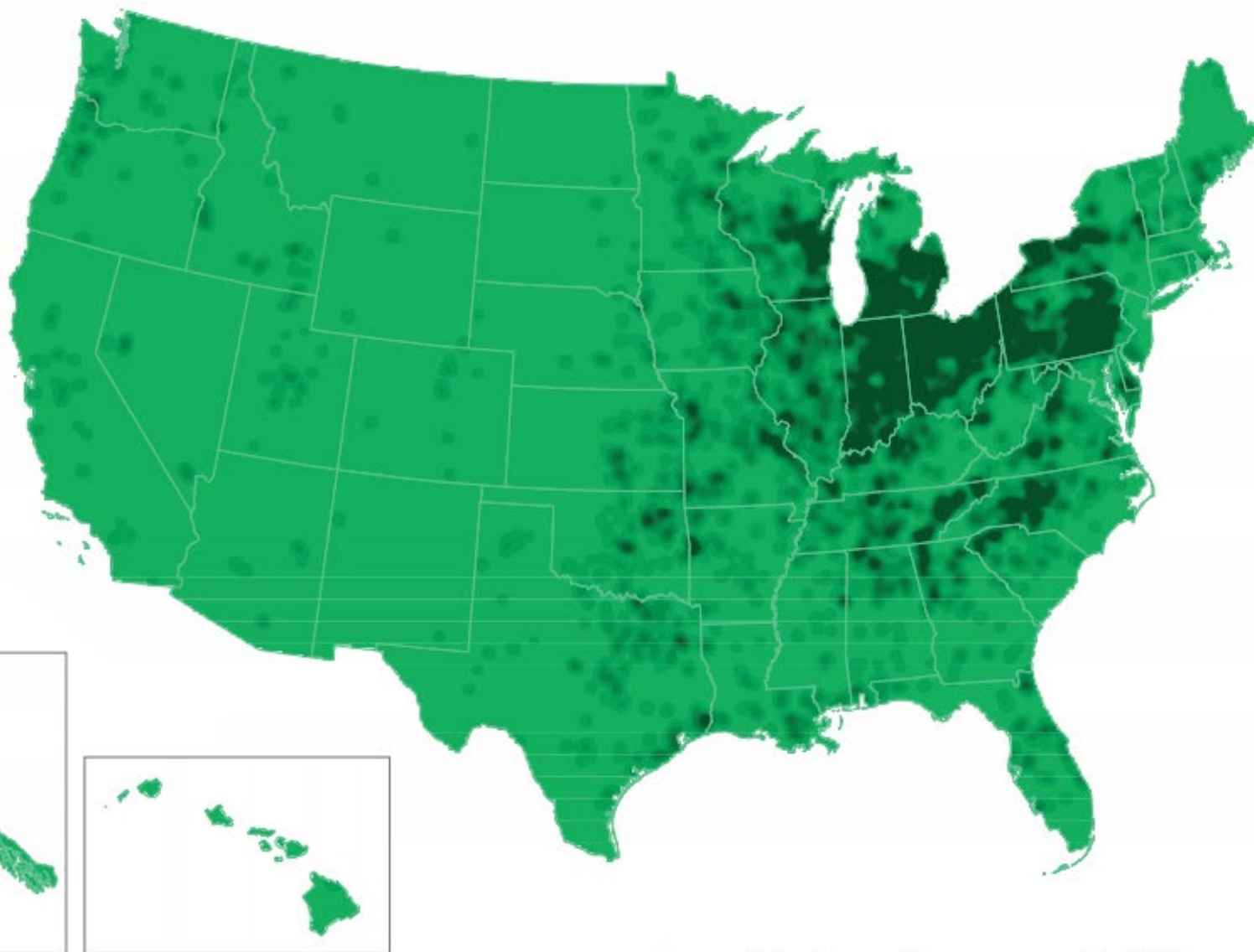
Esri developed three indexes to display average household wealth, socioeconomic status, and housing affordability for the market relative to US standards.





SEGMENT DENSITY

This map illustrates the density and distribution of the *Salt of the Earth* Tapestry Segment by households.





LifeMode Group: Cozy Country Living

Green Acres

6A

Households: 3,923,400

Average Household Size: 2.70

Median Age: 43.9

Median Household Income: \$76,800

WHO ARE WE?

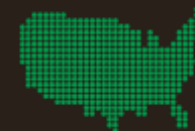
The *Green Acres* lifestyle features country living and self-reliance. They are avid do-it-yourselfers, maintaining and remodeling their homes, with all the necessary power tools to accomplish the jobs. Gardening, especially growing vegetables, is also a priority, again with the right tools, tillers, tractors, and riding mowers. Outdoor living also features a variety of sports: hunting and fishing, motorcycling, hiking and camping, and even golf. Self-described conservatives, residents of *Green Acres* remain pessimistic about the near future yet are heavily invested in it.

OUR NEIGHBORHOOD

- Rural enclaves in metropolitan areas, primarily (not exclusively) older homes with acreage; new housing growth in the past 15 years.
- Single-family, owner-occupied housing, with a median value of \$235,500.
- An older market, primarily married couples, most with no children.

SOCIOECONOMIC TRAITS

- Education: More than 60% are college educated.
- Unemployment is low at 3.8% (Index 70); labor force participation rate is high at 66.8% (Index 107).
- Income is derived not only from wages and salaries but also from self-employment (more than 13% of households), investments (27% of households), and increasingly, from retirement.
- They are cautious consumers with a focus on quality and durability.
- Comfortable with technology, more as a tool than a trend: banking or paying bills online is convenient; but the Internet is not viewed as entertainment.
- Economic outlook is professed as pessimistic, but consumers are comfortable with debt, primarily as home and auto loans, and investments.



MARKET PROFILE

(Consumer preferences are estimated from data by GfK MRI)

- Purchasing choices reflect *Green Acres*' residents country life, including a variety of vehicles from trucks and SUVs to ATVs and motorcycles, preferably late model.
- Homeowners favor DIY home improvement projects and gardening.
- Media of choice are provided by satellite service, radio, and television, also with an emphasis on country and home and garden.
- *Green Acres* residents pursue physical fitness vigorously, from working out on home exercise equipment to playing a variety of sports.
- Residents are active in their communities and a variety of social organizations, from charitable to veterans' clubs.

HOUSING

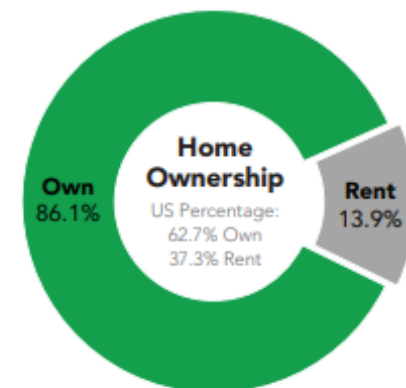
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Typical Housing:
Single Family

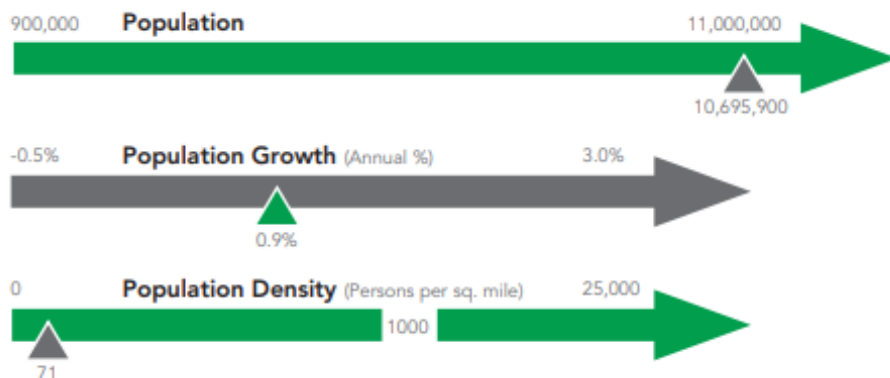
Median Value:
\$235,500

US Median: \$207,300



POPULATION CHARACTERISTICS

Total population, average annual population change since Census 2010, and average density (population per square mile) are displayed for the market relative to the size and change among all Tapestry markets. Data estimated by Esri.



ESRI INDEXES

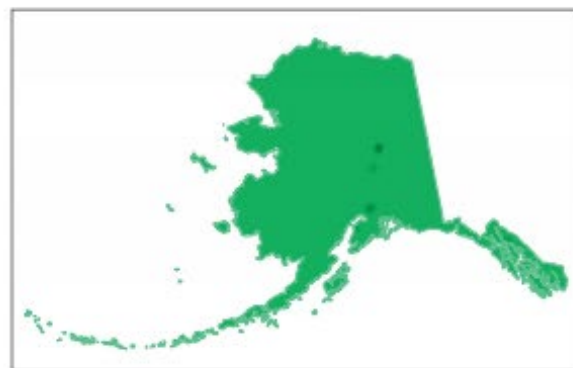
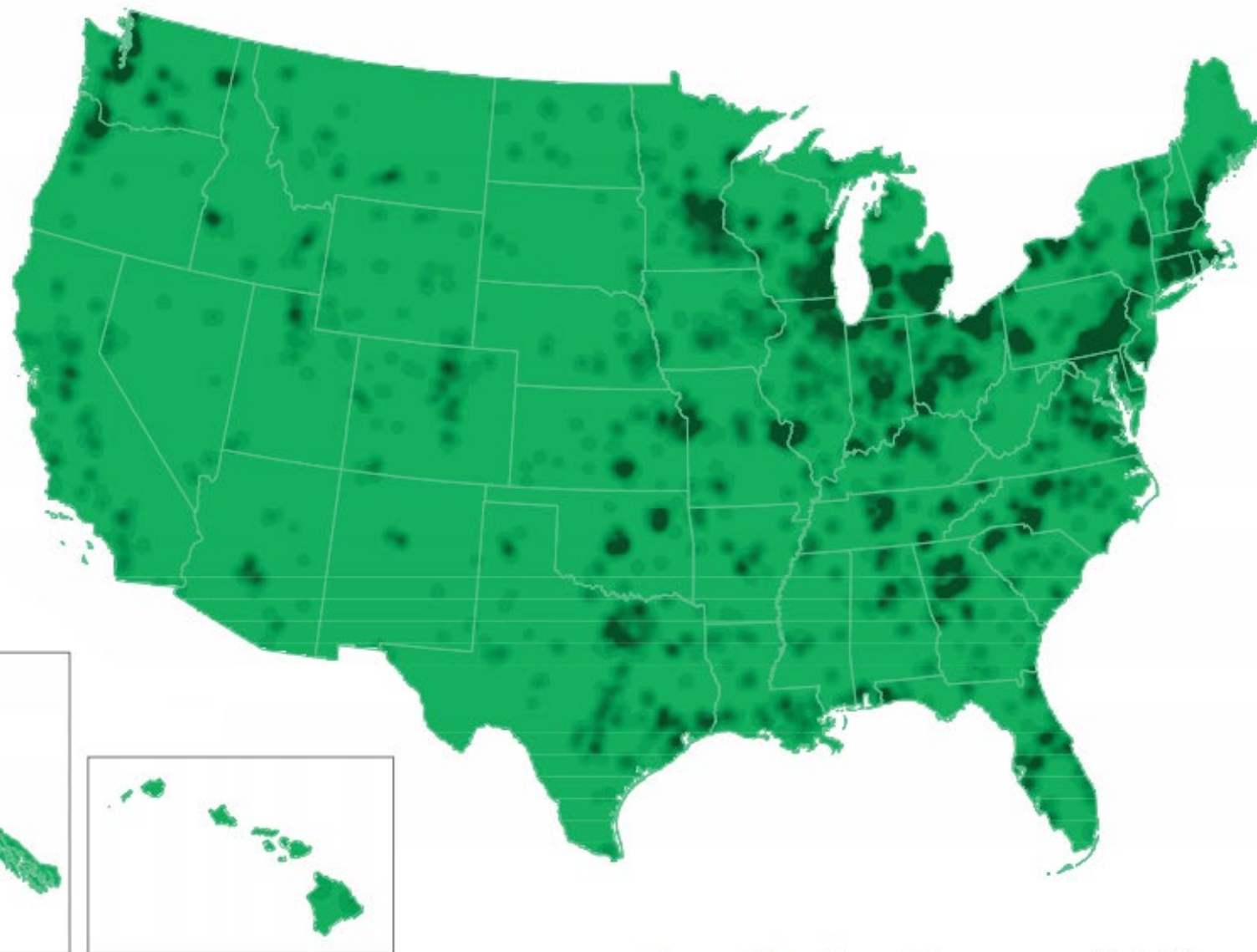
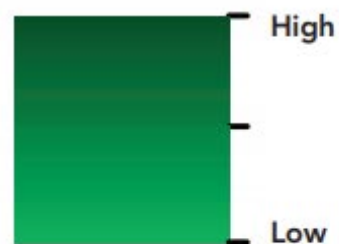
Esri developed three indexes to display average household wealth, socioeconomic status, and housing affordability for the market relative to US standards.





SEGMENT DENSITY

This map illustrates the density and distribution of the Green Acres Tapestry Segment by households.





Understanding the GAP Analysis:

The GAP Analysis helps us uncover the number of dollars being spent outside of the community on an annual basis from a categorical perspective.

Retail Strategies uses STI:PopStats as our provider of the Consumer Demand and Supply by Establishment (or GAP) information. Several demographers provide the data in a variety of ways. Following are the sources and methodologies used by STI:PopStats and Retail Strategies to draw conclusions for you.

The market supply data is derived from annual retail sales and expenditures from the source data. The source for market supply is U.S. Census Bureau's monthly and annual Census of Retail Trade (CRT) Reports; U.S. Census Bureau's Economic Census. The source for the establishment is Bureau of Labor Statistics (BLS). The consumer demand data by establishment is derived from the BLS Consumer Expenditure Survey (CE).

The difference between demand and supply represents the opportunity gap or surplus available for each merchandise line in the specified reporting geography. When the demand is greater than (less than) the supply, there is an opportunity gap (surplus) for that merchandise line. For example, a positive value signifies an opportunity gap, while a negative value signifies a surplus.

Industries for the consumer expenditures survey are categorized and defined by the North American Industry Classification System (NAICS). Retail Strategies has narrowed down the categories to only those with real estate growth potential based on national trends.

Data is rarely perfect, but with proper analysis can get us a lot closer to the answer than we would be without it. This is one of several tools used to identify focus categories for recruitment. Our focus is more on the category than the actual dollar amounts.



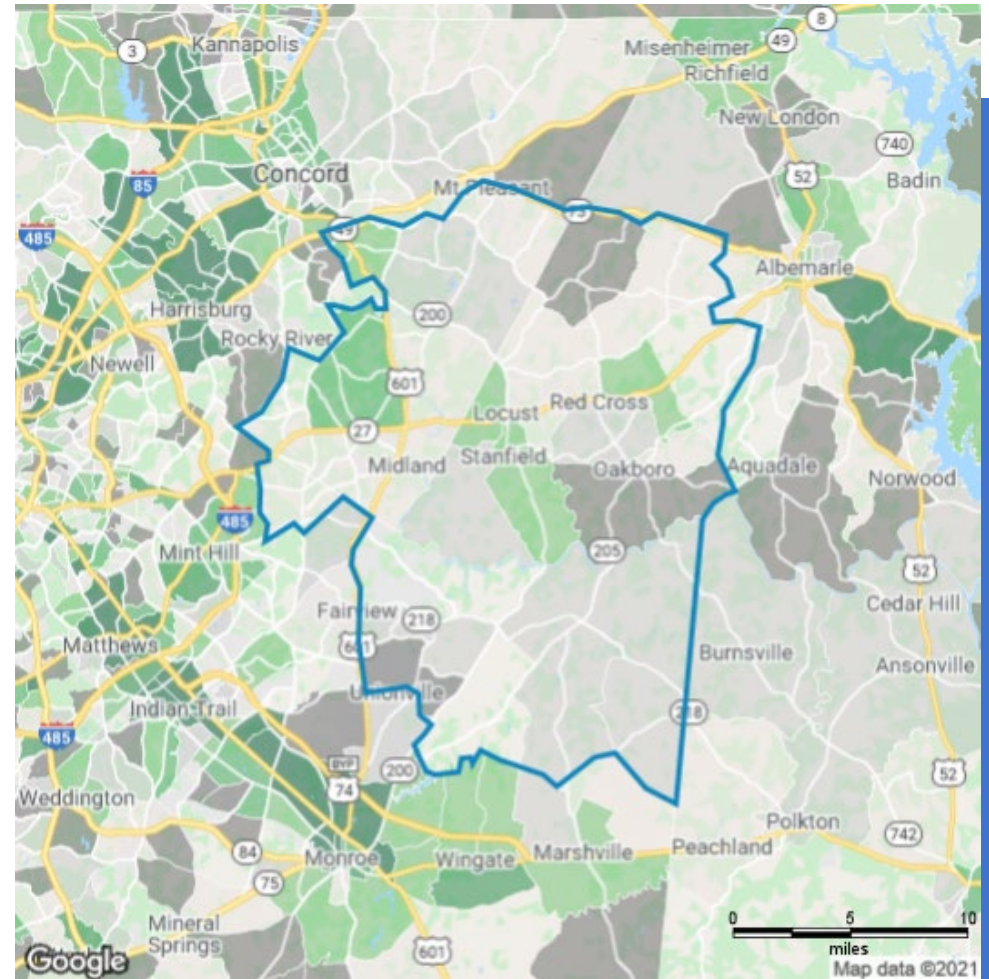
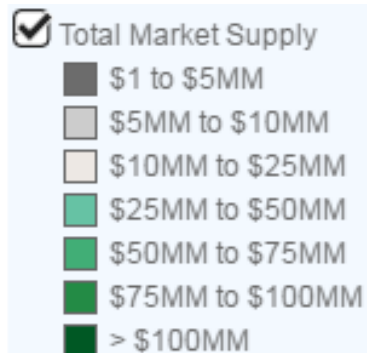
DISCOVER: Custom Trade Area

Total Market Supply

Total Market Supply

\$386,888,248

This represents the amount captured by businesses located in the defined trade area. By block group the areas with darker green captured more dollars than the gray areas.





DISCOVER: Custom Trade Area

Total Market Demand

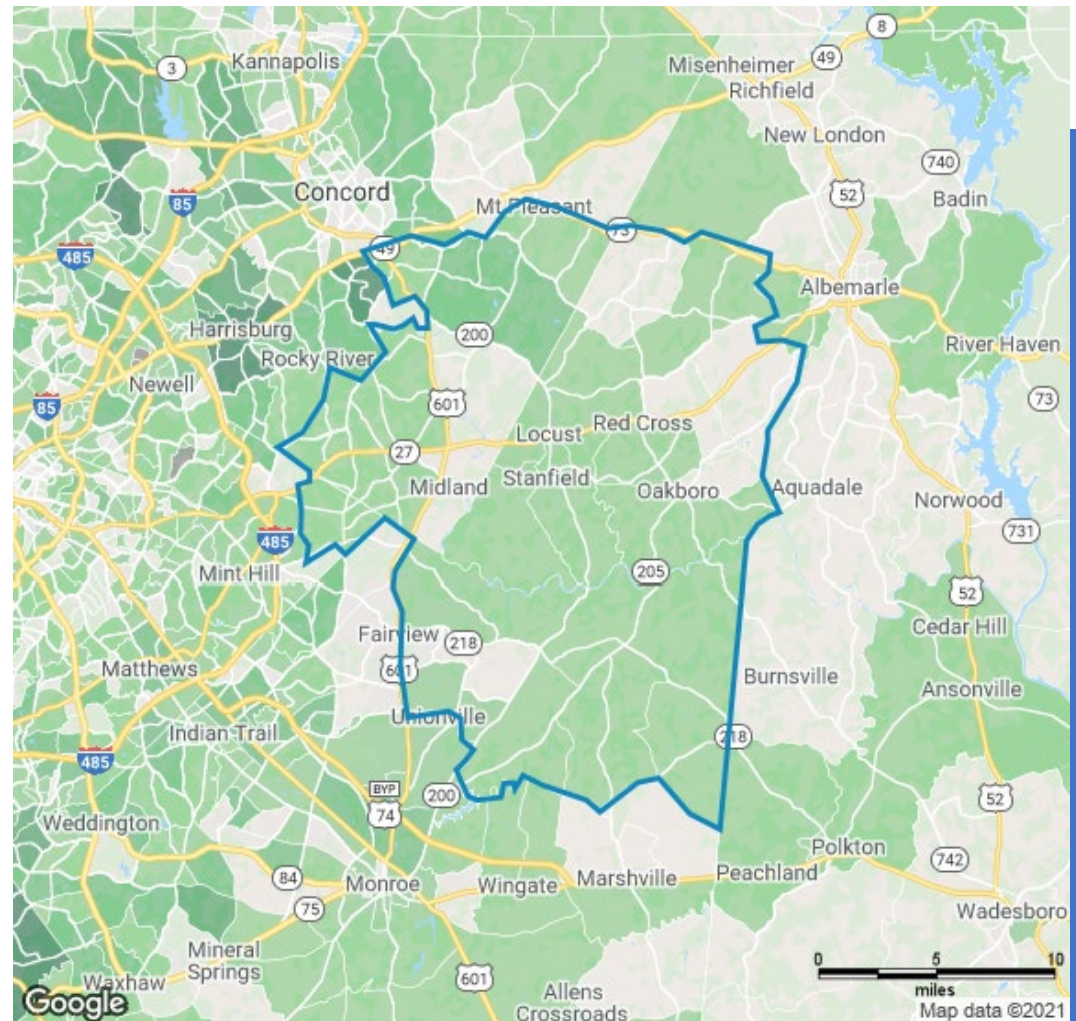
Total Market Demand

\$861,198,324

This represents the amount spent by consumers located in the defined trade area. By block group the areas with darker green captured more dollars than the gray areas.

☒ Total Consumer Demand

- \$1 to \$5MM
- \$5MM to \$10MM
- \$10MM to \$25MM
- \$25MM to \$50MM
- \$50MM to \$75MM
- \$75MM to \$100MM
- > \$100MM





Opportunity Gap

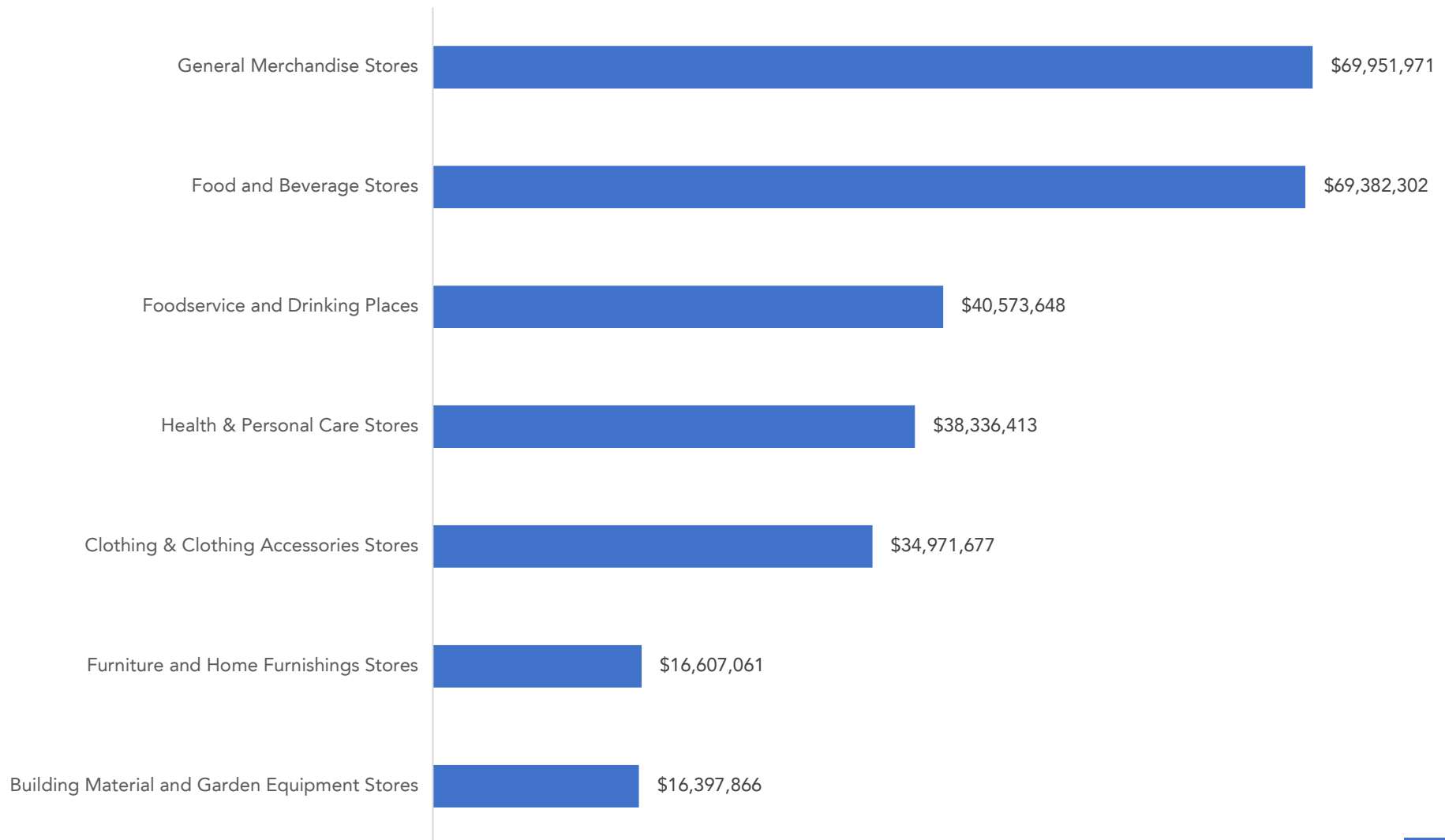
This means more people purchase items outside of the defined trade area than in the defined trade area for their consumer goods and services. Finding the specific categories where they are leaving the market is the key. Dark gray shows block groups of retail synergy capturing those dollars. This is where our focus will be to place new retailers and restaurants.





DISCOVER

Leakage (Custom Trade Area)





Retail Prospects

DISCOVER

Peer Analysis

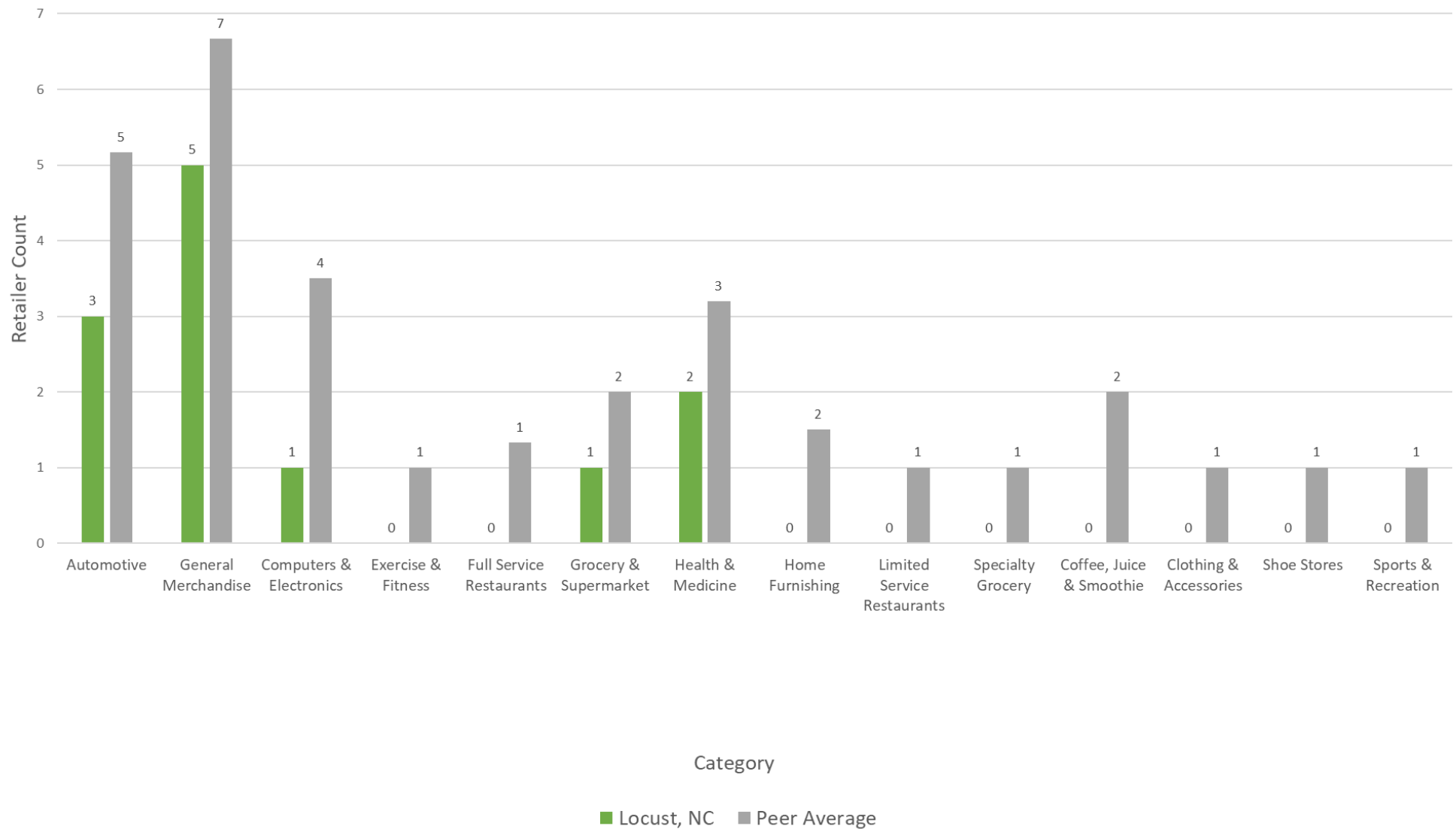
Walmart 10 - Minute Drive Time

City	State	Residential Pop	Employed Daytime Pop	Median HH Income	Market Supply
Locust	NC	16,171	13,410	\$64,392	\$174,416,130
Pickens	SC	17,675	16,407	\$43,093	\$199,318,598
Pisgah Forest	NC	13,518	17,310	\$45,940	\$246,142,542
Lexington	SC	21,988	17,766	\$57,395	\$207,227,211
Taylorsville	NC	14,234	15,745	\$40,337	\$224,727,447
Mount Olive	NC	13,100	17,365	\$40,597	\$361,780,907
Zebulon	NC	15,888	16,339	\$56,004	\$253,652,289

DISCOVER

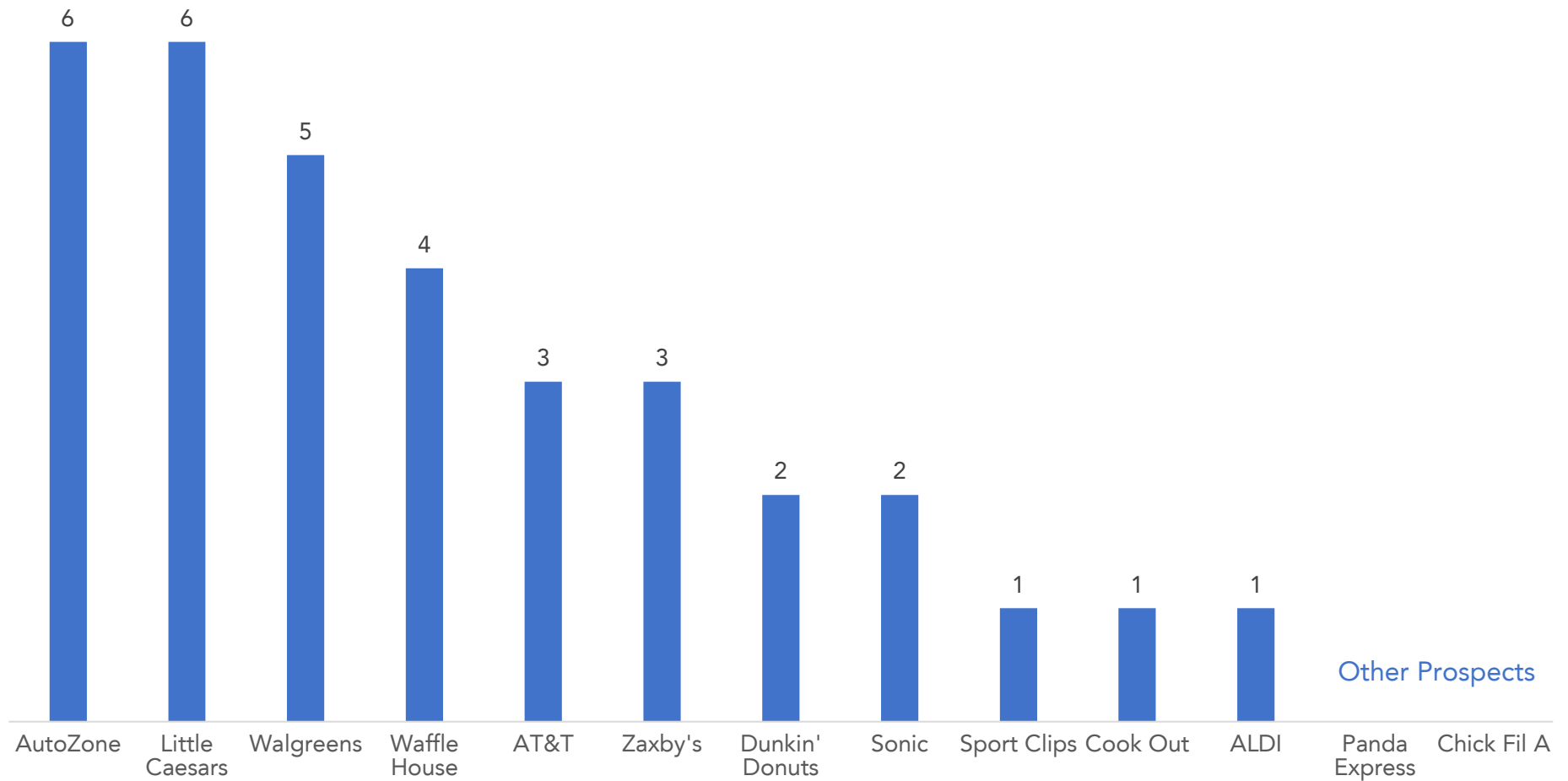
Peer Analysis

Peer Analysis



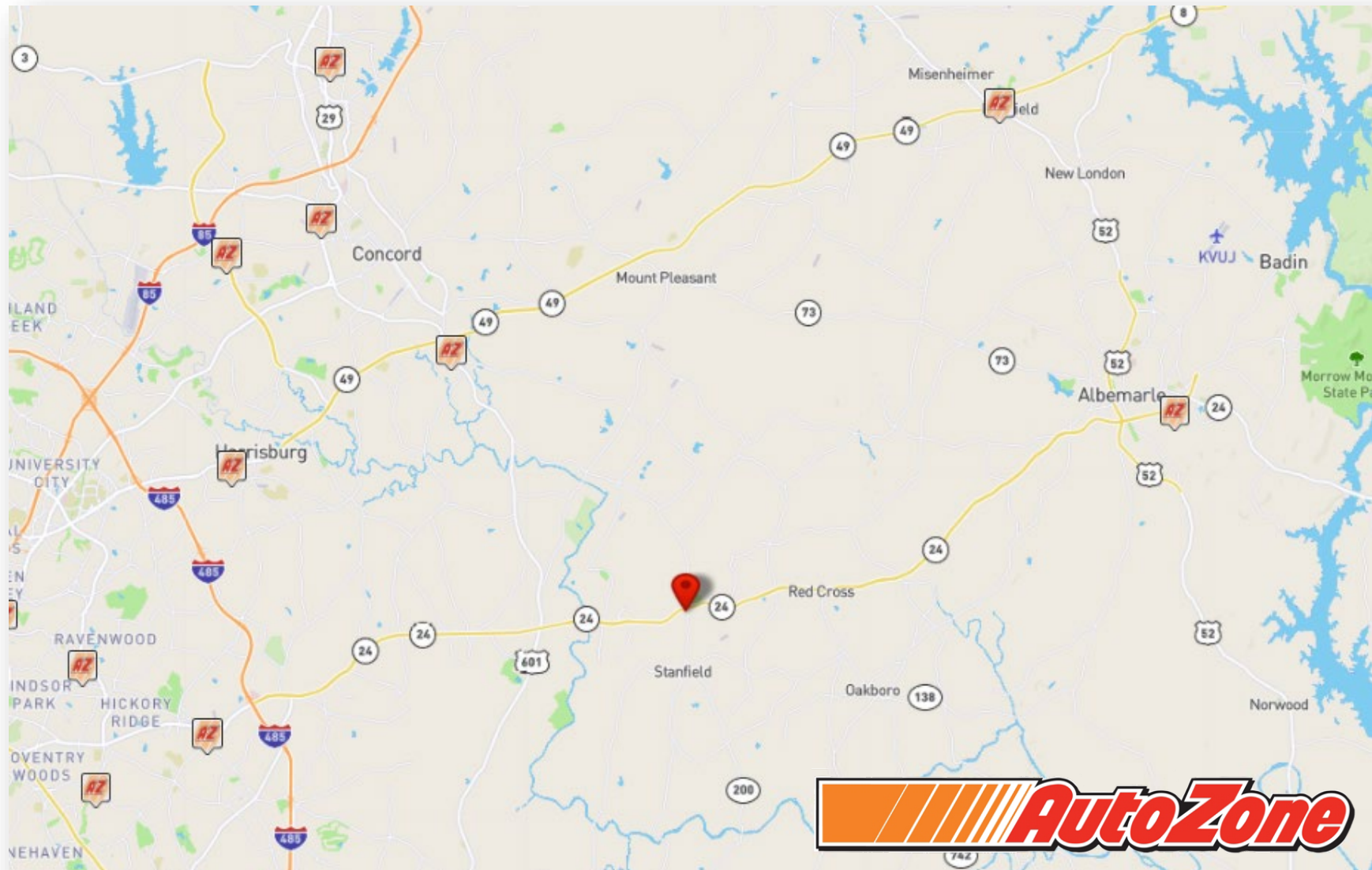
DISCOVER

Retail Prospects





Retail Prospects





AutoZone

Category: Auto Parts

**Demographic Requirement
Radius Ring:** Varies

**Number of Square Feet and/or
Acres:** 7, 400 SF

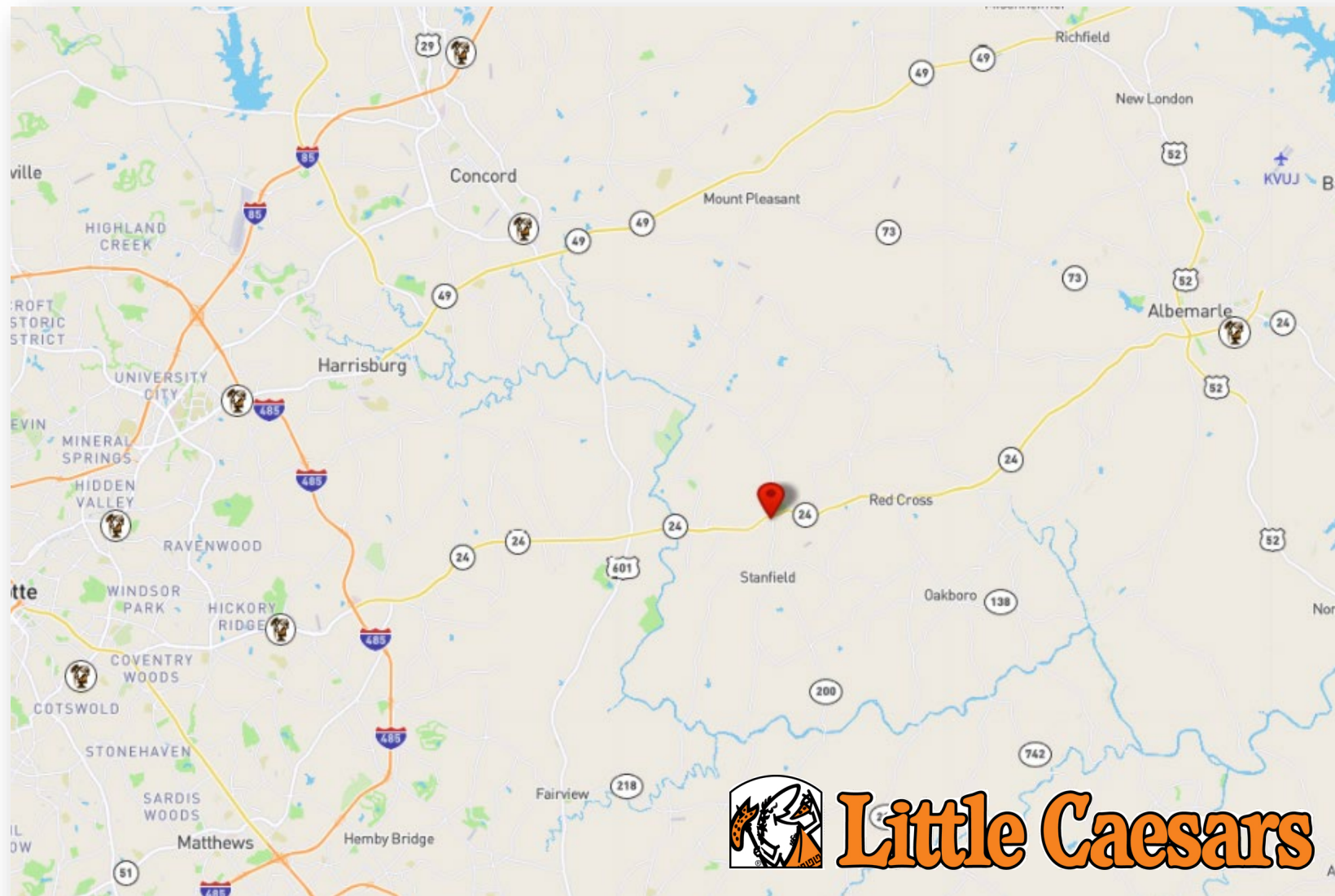
Comments on Desired Location: Requires upfront, high-impact locations with excellent visibility and access from adjacent streets. Must accommodate between 25 and 40 of uncongested, customer-friendly parking spaces. Land purchases are preferred (3/4 acre+); however, ground leases and

Facility Type: Free Standing, Neighborhood Strip, Power Center, Regional Strip, Special Strip





Retail Prospects



Little Caesars Pizza

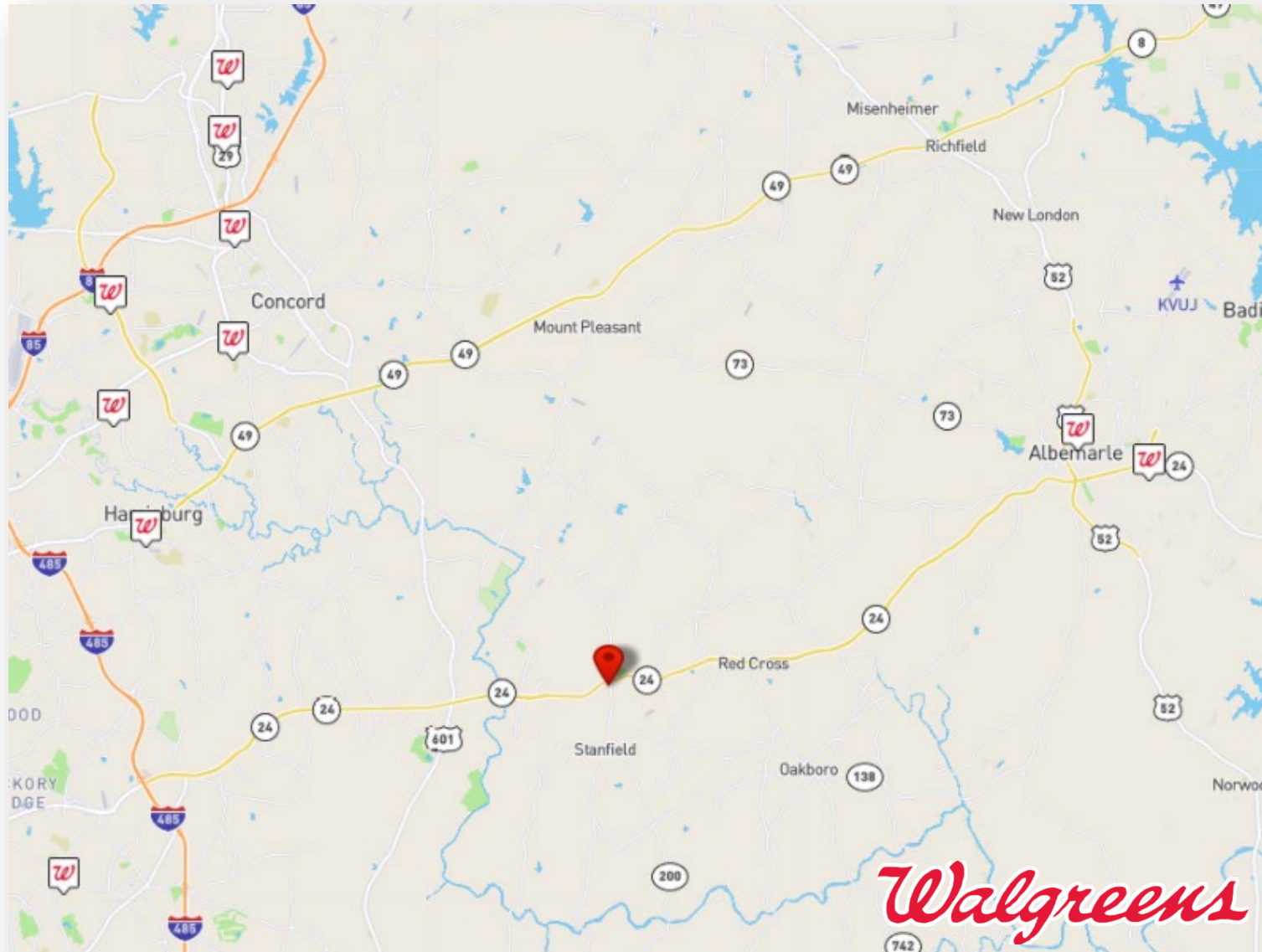
Category:	Fast Food
Demographic Requirement Radius Ring:	Varies
Demographic Requirement Minimum Population Requirement:	25,000+
Traffic Count:	25,000 VPD
Demographic Comments:	Requires 25,000 to 30,000 people in the trade area with a high percentage of young families.
Number of Square Feet and/or Acres:	1,200 SF
Comments on Desired Location:	Prefers free standing buildings or multi tenant pad sites with drive-thru and end caps in active community or neighborhood centers. Easy access during dinner hours. Minimum of 10 dedicated parking spaces. Minimum 20 feet of frontage. Site should allow.
Facility Type:	Free Standing, Neighborhood Strip, Regional Strip, Special Strip



Little Caesars



Retail Prospects



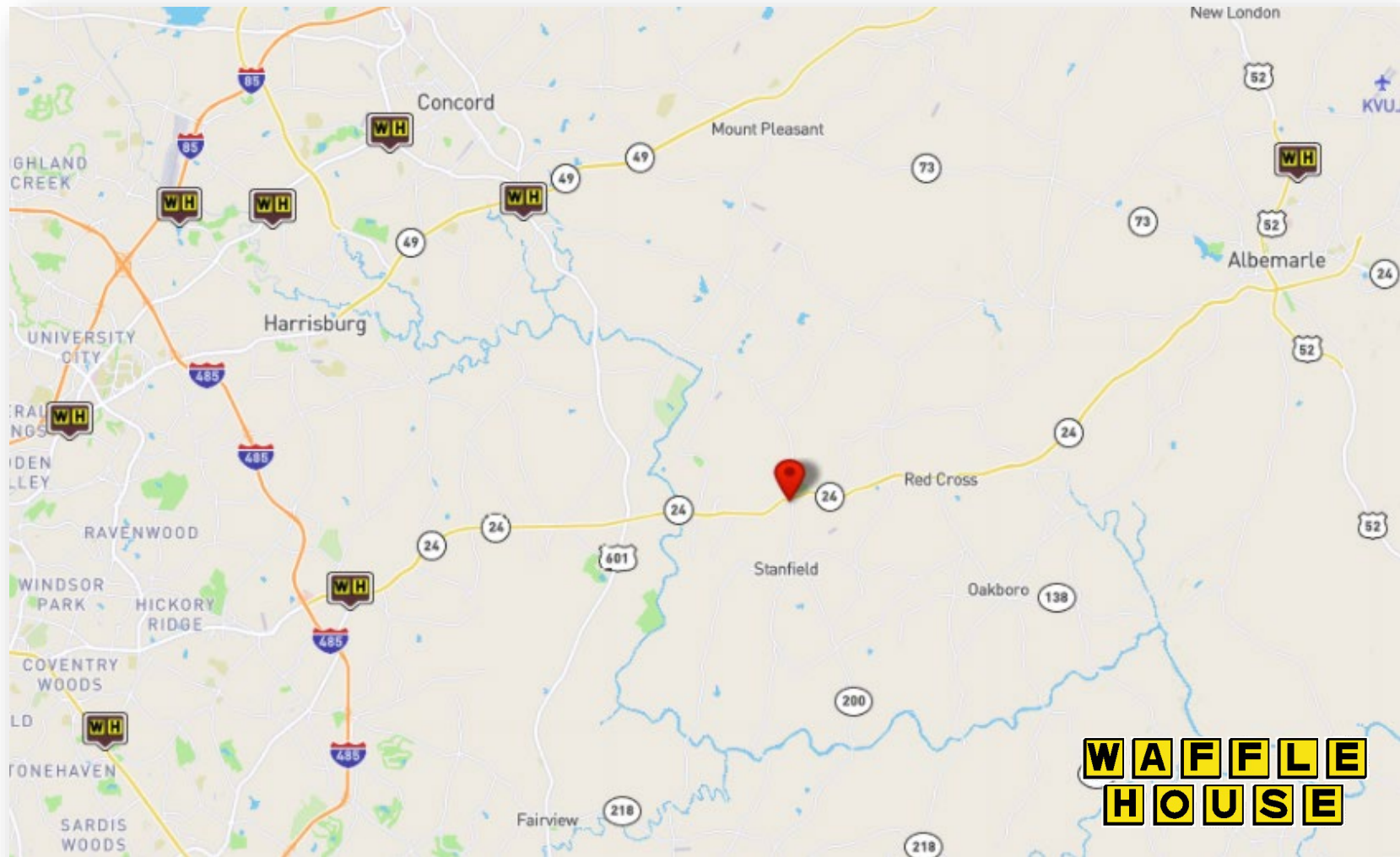
Walgreens

Category:	Drug Store / Pharmacy
Demographic Requirement Radius Ring:	1
Demographic Requirement Minimum Population Requirement:	20,000
Demographic Requirement Household Income Requirement:	Varies
Traffic Count:	Varies
Number of Square Feet and/or Acres:	7,000 SF





Retail Prospects



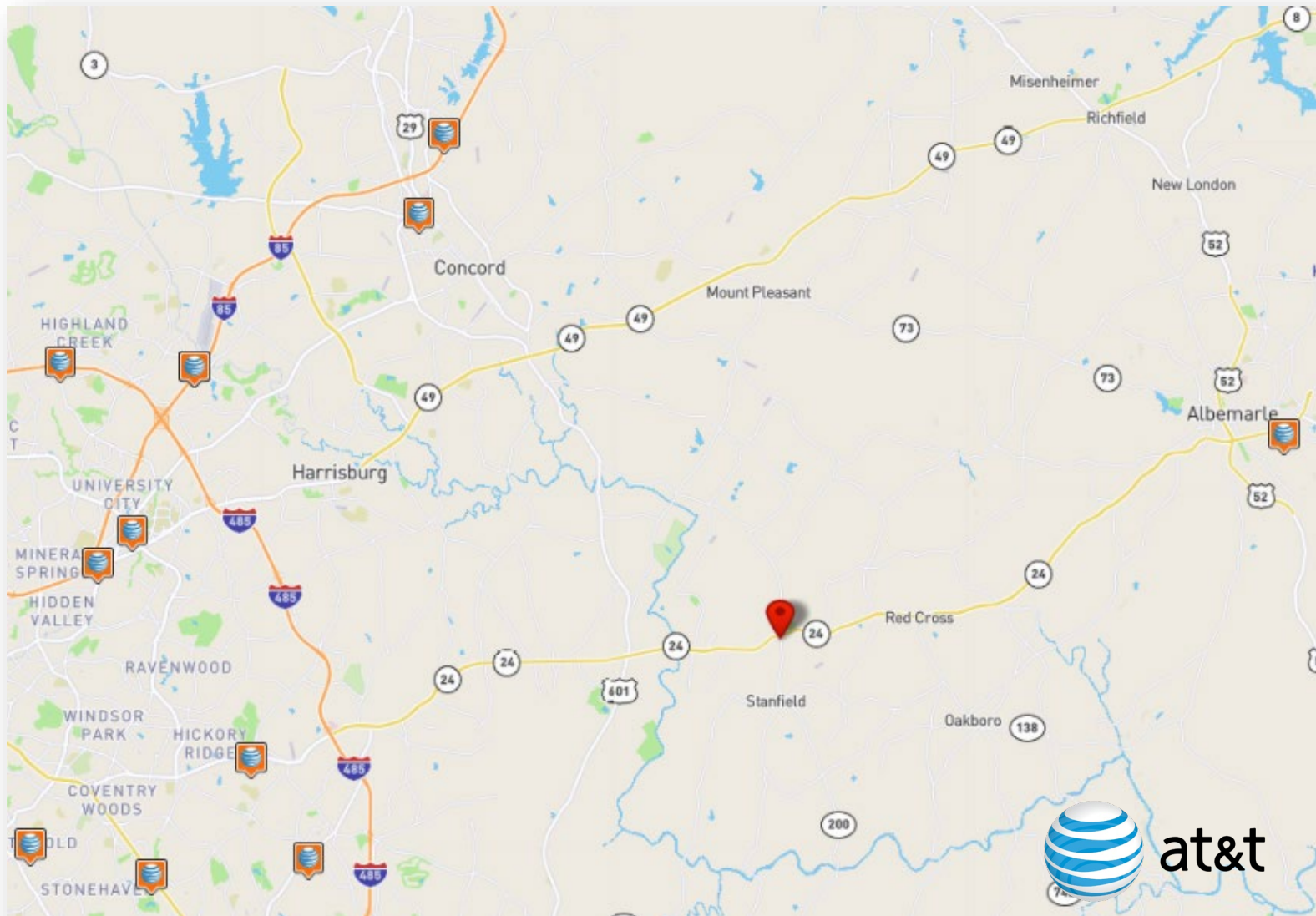
Waffle House

Category:	Restaurant (family)
Demographic Requirement Radius Ring:	Varies
Number of Square Feet and/or Acres:	1,800 SF
Comments on Desired Location:	Free Standing, Neighborhood Strip, Regional Strip, Special Strip





Retail Prospects

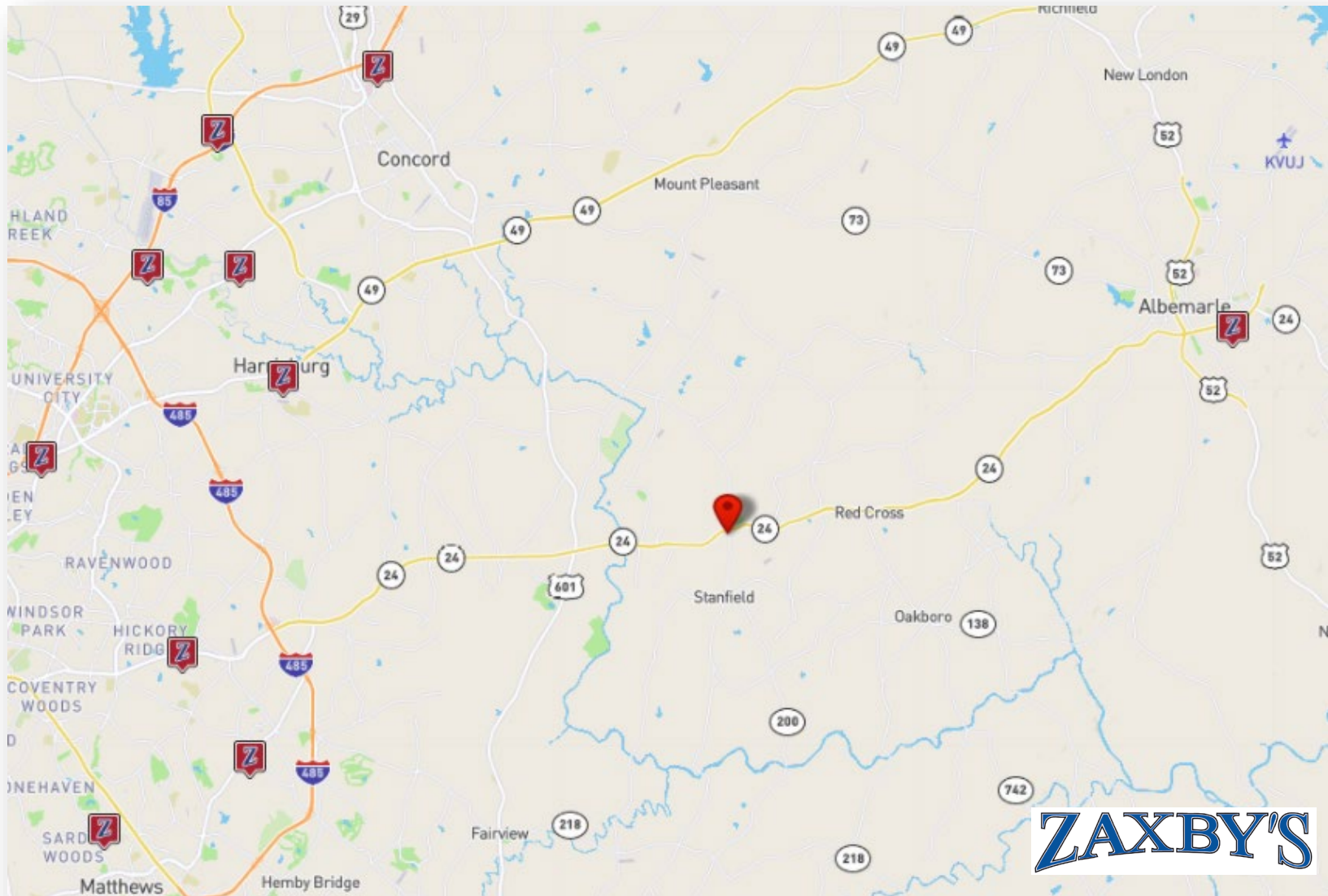


AT&T

Category:	Cellular/Wireless
Demographic Requirement Radius Ring:	Varies
Demographic Requirement Minimum Population Requirement:	10,000
Traffic Count:	25,000 VPD
Demographic Comments:	Population: 10k in 5 minute drive time. High traffic, signalized intersections preferred. .
Number of Square Feet and/or Acres:	600 SF
Comments on Desired Location:	Vanilla shell preferred. Convenient ingress/egress. Visibility from major roadways. Parking of minimum 25 spaces within the center. Downtown, Free Standing, Kiosk, Lifestyle Center, Neighborhood Strip, Power Center, Regional Mall, Regional Strip.



Retail Prospects





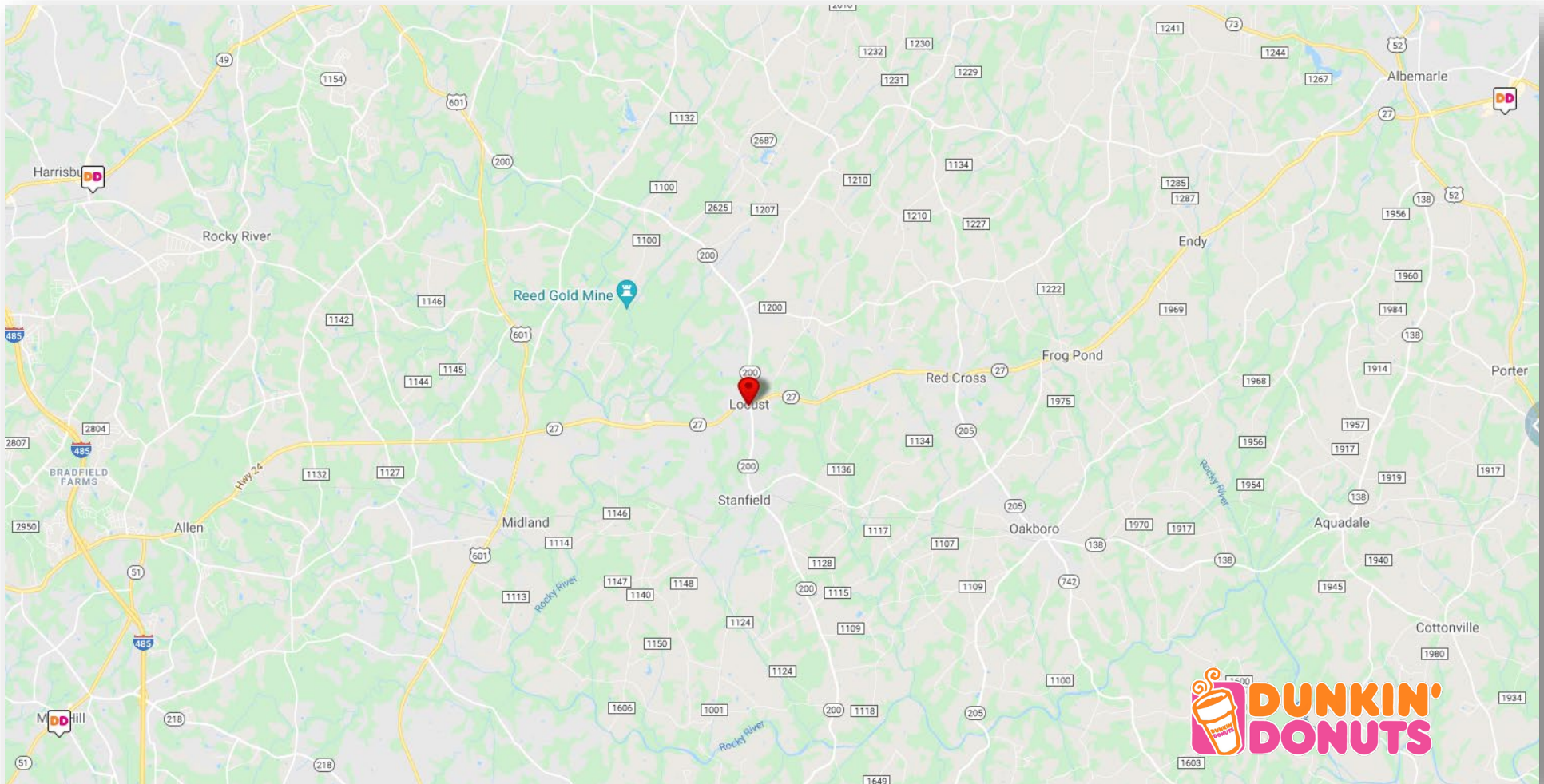
Zaxby's

Category:	Fast Food
Demographic Requirement Radius Ring:	Varies
Demographic Requirement Minimum Population Requirement:	30,000
Demographic Requirement Household Income Requirement:	\$ 45,000 +
Traffic Count:	20,000 VPD
Demographic Comments:	Prefers 20,000+ ADT primary artery (going home side of the road). .
Number of Square Feet and/or Acres:	2,400 SF
Comments on Desired Location:	Lot size: Minimum 180 feet frontage x 250 ft. 50-90 seats and 40 parking spaces. Must allow freestanding restaurant with drive-thru window. Must allow adequate signage. Prefers Corner lots, shopping center pads & interstate locations. *At this time, str Free Standing, Power Center, Regional Strip, Special Strip

ZAXBY'S



Retail Prospects



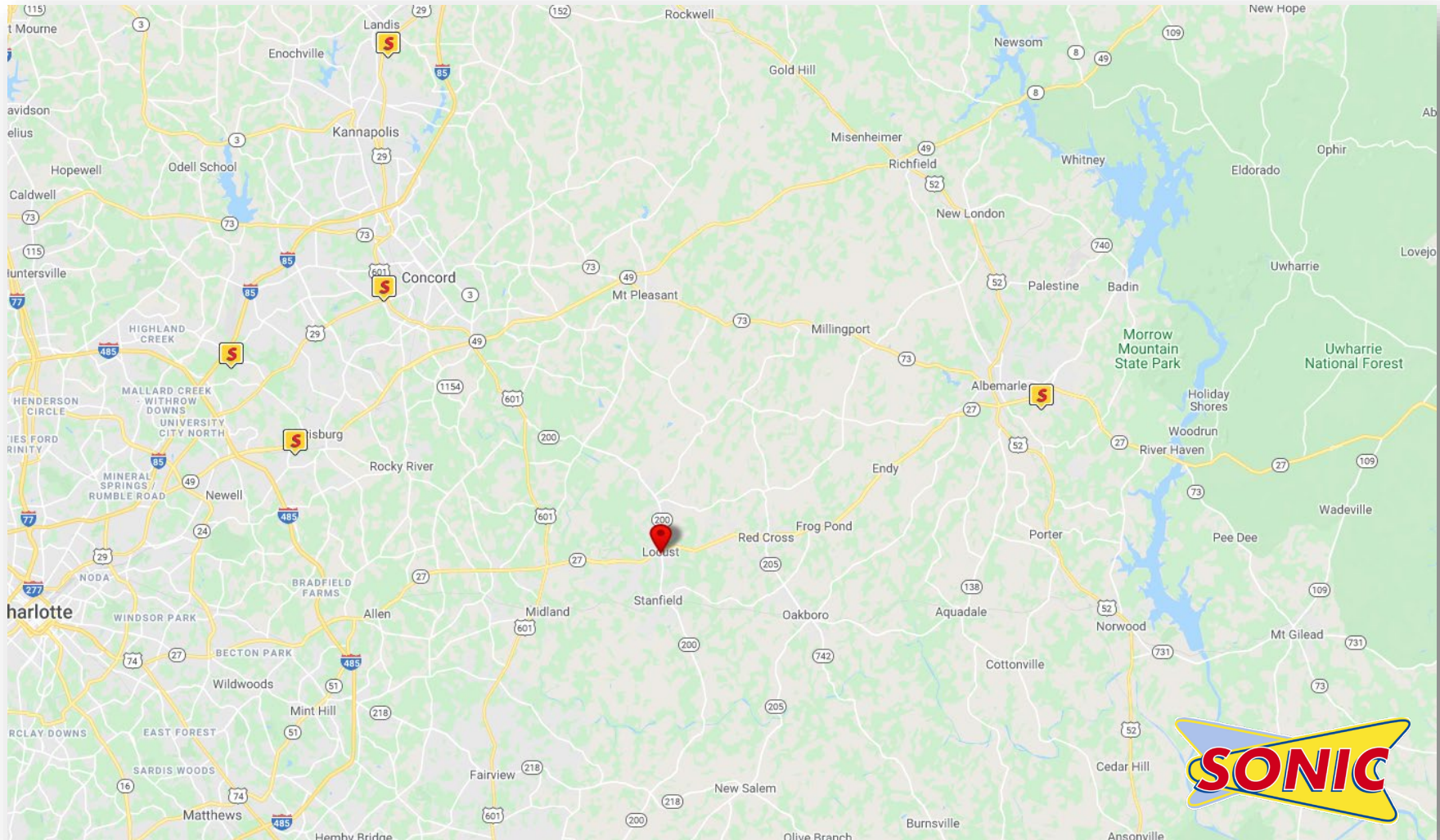
Dunkin' Donuts

Category:	Food or Beverage Specialty
Demographic Requirement Radius Ring:	3
Demographic Requirement Minimum Population Requirement:	9,000
Demographic Requirement Household Income Requirement:	\$65,000
Traffic Count:	20,000 VPD
Demographic Comments:	Residential population: (Suburban) minimum 10,000 within 3 minute drive time, 12,000 within 5 minute drive time. Median household income: Within 10% of market average or above. High pedestrian traffic during all business hours - Suburban, Rural and Urban.
Number of Square Feet and/or Acres:	1,100 SF
Comments on Desired Location:	Standard "vanilla" shell with improvements. Morning side of roadway, drive-thru window preferred. Free standing, shared pad or end-cap located in mix use "major tenant" community shopping center with national or regional tenant.





Retail Prospects



Sonic

Category:	Fast Food
Demographic Requirement Radius Ring:	Varies
Demographic Requirement Minimum Population Requirement:	25,000+
Demographic Requirement Household Income Requirement:	40,000+
Demographic Comments:	Preferred "A" Sites - Regional/Community/Neighborhood Shopping center out parcels at the far corner of a signalized intersection. Minimum of Two Point of Access from Two Streets.





Sport Clips Haircuts

Category:	Salon / Spa
Demographic Requirement Radius Ring:	3
Demographic Requirement Minimum Population Requirement:	30,000
Demographic Requirement Household Income Requirement:	\$50,000
Traffic Count:	25,000 VPD
Demographic Comments:	Moderate to higher income areas. Specifically targeted to men and boys. Acceptable demographic requirements will vary in accordance with the trade areas selected for expansion.



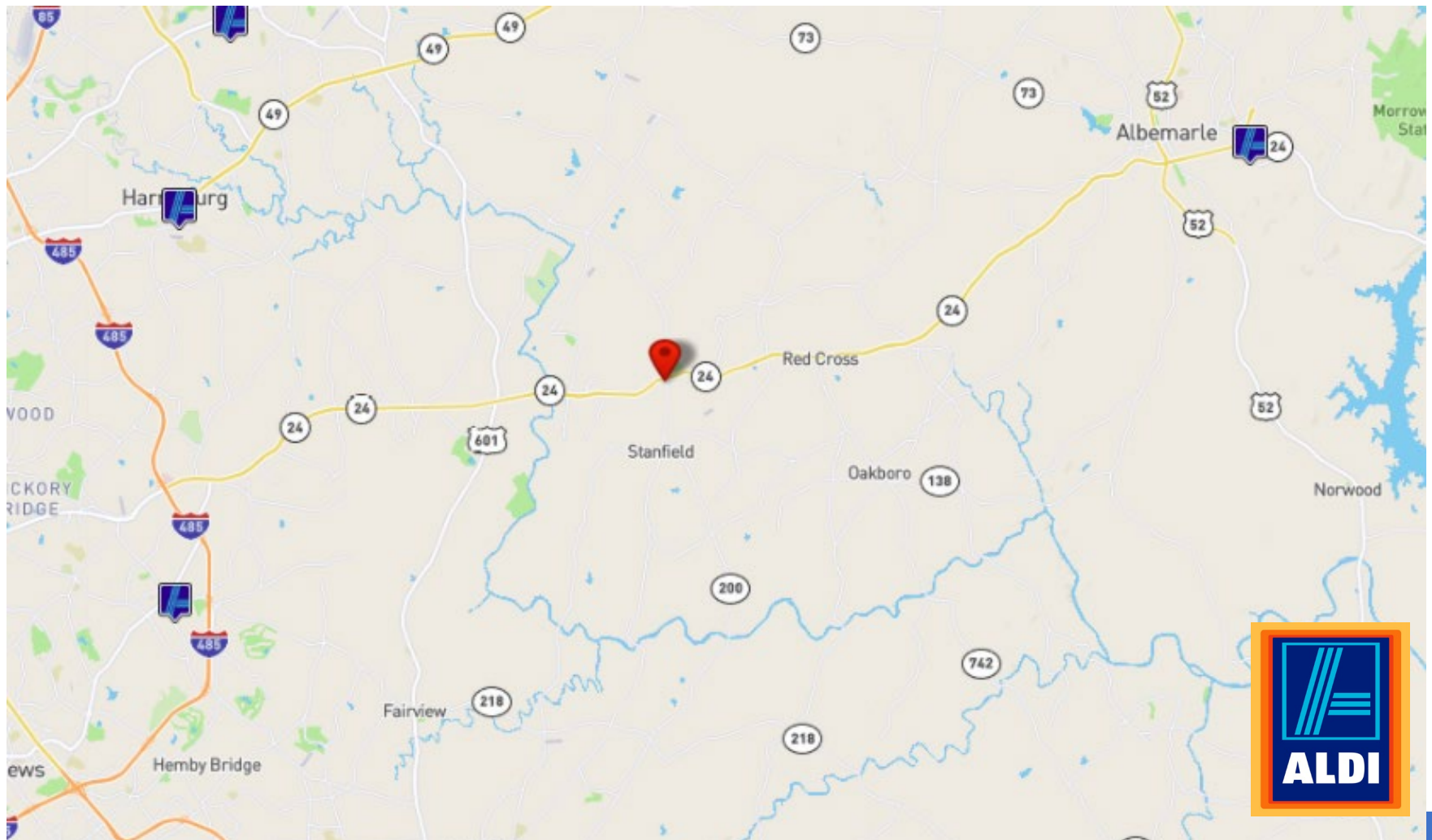
Cook Out

Category:	Fast Food
Demographic Requirement Radius Ring:	Varies
Traffic Count:	Varies
Number of Square Feet and/or Acres:	1,000 SF
Comments on Desired Location:	Downtown, Free Standing, Lifestyle Center, Neighborhood Strip, Power Center





Retail Prospects



ALDI

Category:	Supermarket / Grocery Store
Demographic Requirement Radius Ring:	3
Demographic Requirement Minimum Population Requirement:	35,000
Demographic Requirement Household Income Requirement:	\$50,000
Traffic Count:	20,000 VPD
Number of Square Feet and/or Acres:	16,000 SF
Comments on Desired Location:	Development lots preferred for purchase, or lease in-line locations. Minimum of 85 dedicated parking spaces. 250' Minimum Frontage.





A map of the Charlotte, North Carolina metropolitan area, showing the locations of Chick-fil-A restaurants. The restaurants are marked with red circular icons containing a white chicken head. The map includes major highways such as I-77, I-85, I-485, and I-277. Various towns and neighborhoods are labeled, including Kannapolis, Concord, Mt Pleasant, Millingport, Albemarle, Porter, Stanfield, Midland, Allen, Wildwoods, Mint Hill, Matthews, Hemby Bridge, Stallings, Indian Trail, Unionville, New Salem, Olive Branch, Fountain Hill, Burnsville, Norwood, Cottonville, Aquadale, Oakboro, Frog Pond, Red Cross, Endy, River Haven, Woodrun, Holiday Shores, Pee Dee, Mt Gilead, and Morrow Mountain State Park. The Chick-fil-A logo is visible in the bottom right corner of the map.

Chick-Fil-A

Category:	Fast Food
Demographic Requirement Radius Ring:	3
Demographic Requirement Minimum Population Requirement:	50,000
Demographic Requirement Household Income Requirement:	Varies
Demographic Comments:	Median Household income of \$50,000+. 50,000+ residents and 15,000+ workers. Growing upper middle class neighborhoods. High % of homes owned by their occupants 30% + of households with children. 30-50% of worker base in executive, managerial, professional jobs.
Number of Square Feet and/or Acres:	1,000 SF
Comments on Desired Location:	65 dedicated parking spaces Freestanding: 4,400 sq. ft. with Drive-Thru. Mall locations: 1,000 sq. ft. Prefers to purchase. Lease duration varies from landlord to landlord.





Panda Express

Category:	Fast Food
Demographic Requirement Radius Ring:	Varies
Demographic Requirement Minimum Population Requirement:	65,000
Demographic Requirement Household Income Requirement:	\$50,000
Traffic Count:	45,000 VPD
Demographic Comments:	Drive time: 5-10 minute drive time. Day time population: 30,000. Heavy retail; daytime employment; shopping centers; entertainment. Strong balance of residential and daytime activity. Going home traffic. .
Number of Square Feet and/or Acres:	800 SF
Comments on Desired Location:	End cap: minimum frontage (30' preferred); 1800-2200 sq ft total space plus patio; minimum ceiling height: 14'- drive thru a plus. Freestanding: building approximate 2500 sq ft; with approx 50 interior seats plus outdoor patio seating.





Real Estate Analysis

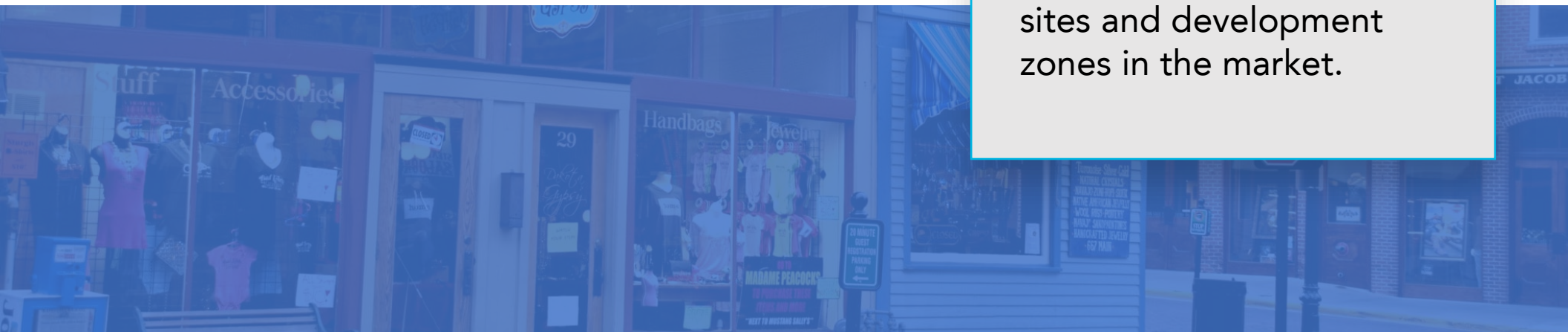
Real Estate Analysis

Purpose:

To identify and record the primary real estate opportunities within the market.

This analysis is performed by licensed real estate professionals.

Retail Academy professionals have reviewed the market's real estate to identify underexposed real estate assets. No retail expansion can take place without the right piece of real estate. The following slides describe the primary underexposed real estate sites and development zones in the market.





Focus Recruitment Zone Analysis - 1



Focus Recruitment Zone Analysis - 2



Focus Recruitment Zone Analysis - 3





retail academy

Thank you!



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